

1 NATIONAL CAPITOL CONTRACTING

2 RPTS SHERMAN

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4 THE NEED FOR PRO-GROWTH TAX REFORM

5 WEDNESDAY, SEPTEMBER 14, 2011

6 House of Representatives

7 Committee on the Budget

8 Washington D.C.

9       The Committee met, pursuant to call, at 10:00 a.m., in  
10 Room 210, Cannon House Office Building, Hon. Paul Ryan,  
11 [Chairman of the Committee] presiding.

12       Present: Representatives Ryan, Garrett, Campbell,  
13 Calvert, Price, McClintock, Stutzman, Lankford, Black,  
14 Ribble, Mulvaney, Huelskamp, Young, Amash, Woodall, Van  
15 Hollen, Schwartz, Kaptur, Doggett, Blumenauer, McCollum,  
16 Yarmuth, Pascrell, Honda, Ryan of Ohio, Wasserman Schultz,  
17 Moore, and Castor.

18 Chairman Ryan. The hearing will come to order. Welcome  
19 all to an important hearing. Thank you. I will start with a  
20 brief opening statement and then turn it over to my friend,  
21 Mr. Van Hollen. And then we will listen to our witnesses.

22 The purpose of today's hearing, in conjunction with the  
23 conversation we had with Mr. Van Hollen, is to highlight the  
24 need for pro-growth tax reform. Our economy is currently  
25 suffering from the reluctance of job creators to invest,  
26 expand, and hire workers in the United States. For several  
27 years, Washington has filed a now discredited playbook. If  
28 businesses will not invest, then the government should expand  
29 its reach. But letting the government pick winners and  
30 losers and the market only adds to the debt, wastes taxpayer  
31 dollars, promotes crony capitalism and ultimately fails at  
32 sustainable job creation.

33 For evidence, look no further than Solyndra, a solar  
34 panel company that received \$500 million in stimulus-funded  
35 loan guarantees. Last month, Solyndra filed for bankruptcy  
36 and laid off its employees. Another idea we have been trying  
37 for the last three years under first President Bush and then  
38 President Obama is short-term tax rebates on the theory that  
39 these temporary windfalls will encourage people to go out and  
40 spend more money.

41 Look, I do not object to letting people keep more of  
42 their own money. I clearly think that is a great idea. But

43 one-time rebates and short-term tax policies do not give  
44 businesses the confidence that they need to make the kinds of  
45 long-term investments to create jobs. That is why, of all  
46 the proposals the president has put forward in his latest  
47 speech, the most encouraging was his support for making the  
48 corporate tax code fairer, simpler, and more competitive.  
49 This is a sign of encouragement. We should extend these  
50 reforms to the entire U.S. tax code. A world-class tax  
51 system should be fair, simple, and competitive. And right  
52 now, the U.S. tax code fails miserably on all three counts.

53       The World Economic Forum recently downgraded the United  
54 States from fourth to fifth in its annual competitiveness  
55 rankings. The reason? Under the section titled, "Most  
56 Problematic Factors for Doing Business," our unfair, complex,  
57 and uncompetitive tax code was right there at the very top.  
58 We need to close loopholes that distort economic activity and  
59 those loopholes that also reward politically well-connected  
60 at the expense of the hard-working small businessmen and  
61 women of America. We need to simplify the tax code by  
62 reducing the number of rackets so that people spend less time  
63 and money figuring out how to comply with the tax code. And  
64 we need to lower rates to encourage economic activity, to  
65 allow our businesses to compete on a level playing field  
66 against those in countries where the corporate rates are much  
67 lower. Unfortunately that list includes every developed

68 | country except for Japan.

69 |       There is a growing bipartisan consensus for this kind of  
70 | common sense tax reform. The president's bipartisan fiscal  
71 | commission made very clear that a revamped tax code with a  
72 | broader base and lower rates was critical to economic growth.  
73 | That is one reason why House Republicans included in our  
74 | budget these reforms in the path to prosperity: lower rates  
75 | in a broader base to help get our economy growing again.  
76 | Unlike the high-cost government spending proposals now  
77 | circulating in Washington, fundamental tax reform could be  
78 | done with no budgetary cost and it would provide many  
79 | immediate and long-lasting economic benefits.

80 |       In today's hearing on the need for such a reform, we  
81 | will hear from three terrific witnesses. In addition to  
82 | experts Scott Hodge of the Tax Foundation and Diane Lim  
83 | Rogers of The Concord Coalition, we have a witness today from  
84 | the world of business, Michael Wall of Case New Holland,  
85 | which is headquartered in Racine, Wisconsin. Mr. Wall can  
86 | speak first-hand about the effects of tax policy on business  
87 | decisions and job creation in the United States. I am  
88 | looking forward to hearing from all of you on a topic that is  
89 | critical to laying the foundation for sustained economic  
90 | growth and job creation. With that, I yield to the ranking  
91 | member, Mr. Van Hollen.

92 |       [The prepared statement of Chairman Paul Ryan follows:]

93

\*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

94 Mr. Van Hollen. Thank you, Mr. Chairman. And thank you  
95 for bringing us together in this hearing. I want to thank  
96 all of our witnesses. You know, there are a lot of  
97 committees in Congress that just look at one subject matter  
98 area or several subject matter areas. You have got The  
99 Transportation Committee; you have got The Education  
100 Committee. The advantage of The Budget Committee is it  
101 allows us an overview of the budget. And we had a number of  
102 hearings in this committee, very important hearings that  
103 looked at some of the impact on the budget of the rising  
104 costs of some of the programs, health care programs in the  
105 country, Medicare, Medicaid, others due to changing  
106 demographics and other factors including the high cost of  
107 health care. And we have looked at a number of other parts  
108 of the budget.

109 I think also as we look at the deficit situation that we  
110 are confronting, especially as it grows in the out-years, we  
111 have to look at the role of revenue and figure out what is  
112 the best way to raise and generate that kind of revenue as we  
113 approach a budget that deals with both the spending side as  
114 well as the revenue side of the picture. And I am glad the  
115 chairman mentioned the Simpson-Bowles Commission because I  
116 think they did put a lot of ideas on the table for how we can  
117 simplify our tax code. I would point out that at the same  
118 time they used a considerable part of the savings they

119 generated through their tax reform to reduce the deficit  
120 which is obviously a very important component of our overall  
121 economic strategy.

122 Now, we had the first hearing of the so-called Joint  
123 Committee yesterday, and Dr. Elmendorf, the head of CBO,  
124 testified and he made two really important points. One was  
125 he reinforced the point of earlier hearings in this committee  
126 about the rising out-year costs that we face. He also made  
127 the point that if this Congress were to adjourn right now for  
128 10 years and just let current law kick in, you would actually  
129 reduce the deficit by over \$4.5 trillion simply by allowing  
130 the old Clinton tax rates to go into effect and a couple of  
131 other changes. And, you know, people talk about going big,  
132 let's do something big, I just want emphasize the point if  
133 Congress packed its back and went into hibernation for 10  
134 years, you would exceed the target of those bipartisan  
135 commissions.

136 Now, I am not advocating that we do that, and I do not  
137 think anybody is. And Simpson-Bowles and Rivlin-Domenici did  
138 not. But I am advocating the fact that we need more revenue  
139 if we are going to avoid very deep cuts to things like  
140 Medicare. I mean, we have seen proposals that make dramatic  
141 impacts on Medicare beneficiaries. And I think that those  
142 are frankly asking Medicare beneficiaries to pay too big of a  
143 burden for things that they have already invested in. So the

144 | trick is to devise a tax system through tax reform that both  
145 | encourages growth but also deals with the revenue piece and  
146 | is done in a fair way and a balanced way. There is no doubt  
147 | that the tax system is chockfull of special interest  
148 | provisions, many on the corporate side. A lot of us do not  
149 | think, for example, that some of the big oil companies should  
150 | be getting big taxpayer subsidies at a time they are doing  
151 | just fine and why do they need that extra handout from the  
152 | taxpayer. You have a lot of other provisions in the tax code  
153 | that are absolutely unnecessary and especially on the  
154 | corporate tax side, there is a very strong argument to be  
155 | made obviously in reducing the overall rate and somehow doing  
156 | it in a way that expands the base. And I think there is room  
157 | for common ground.

158 |         On the individual side of the tax code, there is also  
159 | room to look at those areas; Simpson-Bowles did. It gets  
160 | even a little trickier on the individual side but some of the  
161 | same arguments can certainly be made. So I hope this is  
162 | actually an opportunity to try and find some common ground as  
163 | we go forward, recognizing, again, that Simpson-Bowles,  
164 | Rivlin-Domenici, Gang of Six, all these other bipartisan  
165 | groups found a way to both reform the tax code that made it,  
166 | I think, more efficient in many ways, but also recognized the  
167 | role that the revenues play as part of a balanced approach to  
168 | reducing our deficit. And after all, that is what this



169 committee has spent a lot of time looking at is the out-year  
170 deficit situation.

171 In closing, I would just point out that yesterday Dr.  
172 Elmendorf pointed out that there is absolutely no  
173 contradiction between trying to take measures in the short  
174 term to try and boost a very fragile economy and try and  
175 reduce the deficit over a longer period of time. And he  
176 specifically pointed out that a CBO study had found that if  
177 you look at different tax policy provisions, that providing  
178 relief at this point on the payroll tax holiday, on the  
179 employee side especially, would provide obviously a little  
180 bit more money in the pockets of consumers. And one of the  
181 main reasons businesses are not hiring is they do not have  
182 people out there purchasing their goods and services. So to  
183 the extent that people now have a little bit extra cash in  
184 their pocket, that would help boost the economy along with  
185 other measure like the infrastructure investment. And again,  
186 that is not my testimony alone. That was also a point made  
187 by Dr. Elmendorf.

188 So, Mr. Chairman, I am actually hoping that this  
189 discussion can actually steer us in the direction ultimately  
190 of some common ground on these issues.

191 [The prepared statement of Chris Van Hollen follows:]

192

\*\*\*\*\* COMMITTEE INSERT \*\*\*\*\*

193 Chairman Ryan. Great. Thank you, Mr. Van Hollen. We  
194 will start with Mr. Wall, then Mr. Hodge, then Ms. Rogers.  
195 Mr. Wall?

196 STATEMENTS OF MICHAEL WALL, VICE PRESIDENT OF TAX CASE NEW  
197 HOLLAND; SCOTT HODGE, PRESIDENT, TAX FOUNDATION; DIANE LIM  
198 ROGERS, CHIEF ECONOMIST, THE CONCORD COALITION

199 STATEMENT OF MICHAEL WALL

200 Mr. Wall. Good morning, Chairman Ryan, Ranking Member  
201 Van Hollen, and distinguished members of the committee. My  
202 name is Michael Wall. I am vice president of Corporate Tax  
203 for Case New Holland. I would like to thank you for this  
204 opportunity today to testify on behalf of CNH. I applaud  
205 your leadership in holding this timely hearing on the need  
206 for pro-growth tax reform that will increase the nation's  
207 international competitiveness and be a driving force for job  
208 creation in America.

209 CNH manufactures the tools used to shape the world, from  
210 machinery for building roads, and schools, for equipment for  
211 growing and harvesting food. CNH is perhaps the most  
212 geographically diversified manufacturer and distributor of  
213 agricultural and construction equipment in the world. We are  
214 present in approximately 170 countries with significant  
215 operations in the United States.

216 In 2010, CNH's manufacturing in the United States

217 | accounted for over \$7 billion in annual revenues. And CNH  
218 | exported 34 percent of our U.S. production to global markets.  
219 | CNH employs 10,800 people in the United States, and we are a  
220 | majority-owned subsidiary of FIAT Industrial.

221 |         Given CNH's unique perspective of having manufacturing,  
222 | distribution, and research facilities across the world, we  
223 | believe that substantially lowering the U.S. corporate tax  
224 | rate, while preserving essential business growth incentives,  
225 | will significantly improving American business  
226 | competitiveness and incentivize foreign investment in the  
227 | United States.

228 |         Unfortunately, there is effectively a 14 percent  
229 | incremental tax burden between combined 39.2 percent U.S.  
230 | federal and state tax rate versus the 25 percent average tax  
231 | rate for the OECD countries. In fact, virtually every  
232 | industrialized country except the United States has lowered  
233 | its corporate tax rate over the last 20 years. These  
234 | countries chose to lower their corporate tax rate to attract  
235 | and retain capital and prove the competitiveness of its  
236 | economies and provide pro-growth environment for job  
237 | creation.

238 |         CNH's summary view is that the U.S. corporate tax reform  
239 | should include the following key aspects. First,  
240 | significantly lower the U.S. corporate tax rate. Second,  
241 | consider appropriate modifications to certain corporate tax

242 expenditures in a fiscally responsible manner. Third, adopt  
243 the territorial tax system for the United States. In  
244 pursuing fundamental corporate tax reform, CNH believes it is  
245 imperative that corporate tax reform does not discriminate  
246 against U.S. subsidiaries or foreign-domiciled companies.  
247 Recognizing that foreign investment is an engine for job  
248 growth and economic recovery, President Obama recently issued  
249 a statement in June highlighting the importance of foreign  
250 investment in the United States and reaffirmed the United  
251 States' longstanding commitment to open investment policies.

252 CNH believes that the U.S. corporate tax rates should  
253 reduce to 25 percent or lower to growth the U.S. economy and  
254 achieve a competitive corporate tax rate with our  
255 international trading partners. CNH greatly commends this  
256 committee for including a 25 percent corporate tax rate in  
257 its fiscal year 2012 budget legislation. I note that a 20  
258 percent federal corporate tax rate combined with the average  
259 state tax rate would result in a U.S. corporate tax rate  
260 equal to the 25 percent average corporate tax rate in the  
261 OECD.

262 CNH recognizes that a fundamental corporate tax reform  
263 providing for a reduced corporate tax rate may be coupled  
264 with modification of certain corporate tax expenditures in a  
265 fiscally responsible manner. As Congress considers specific  
266 corporate tax reforms, CNH believes that the retention of an

267 accelerated tax depreciation and the tax credit for increase  
268 in research activities are vitally important for the  
269 sustainable U.S. economic growth and should be retained in  
270 any final corporate tax reform legislation.

271         The United States is one of only eight remaining OECD  
272 countries and the only G-7 country that maintains a worldwide  
273 tax system that taxes U.S. companies on income earned and  
274 foreign countries on the repatriation of those earnings to  
275 the United States. The other seven OECD countries with a  
276 worldwide tax system have an average corporate tax rate of 21  
277 percent, which is substantially lower than the U.S. corporate  
278 tax rate. CNH's view is that the United States should adopt  
279 a territorial tax system with an exemption for dividends paid  
280 from active, foreign-source income to ensure the competitive  
281 tax system in line with our trading partners.

282         In conclusion, CNH believes that significantly reducing  
283 the U.S. corporate tax rate in conjunction with the adoption  
284 of a territorial tax system will make the United States more  
285 competitive with other countries, significantly increase  
286 investment in the United States, and lead to much needed job  
287 growth for the American people. On behalf of CNH, I again  
288 thank you for providing this opportunity to share CNH's view  
289 on fundamental corporate tax reform. CNH looks forward to  
290 working with this committee and the Congress in considering  
291 these vitally important issues. I am pleased to answer any

292 | questions the committee may have. Thank you very much.

293 | [The prepared statement of Michael Wall follows:]

294 | \*\*\*\*\*INSERT\*\*\*\*\*



295

Chairman Ryan. Thank you, Mr. Wall. Mr. Hodge?

296 STATEMENT OF SCOTT HODGE

297 Mr. Hodge. Thank you, Mr. Chairman, Mr. Van Hollen. I  
298 appreciate the opportunity to talk to you today about how  
299 fundamental tax reform can improve America's long-term  
300 economic growth and our global competitiveness.

301 Since 1937, the Tax Foundation has stood for the  
302 immutable principles of sound tax policies. Now taxes should  
303 be neutral to economic decision-making. They should be  
304 simple, transparent, stable, and they should promote economic  
305 growth. In other words, the ideal tax system should do only  
306 one thing, and that is to raise a sufficient amount of  
307 revenues to fund government activities with the least amount  
308 of harm to the economy. And by all accounts, the U.S. tax  
309 system is far from that ideal. In fact, Mr. Chairman, the  
310 economic research suggests that the U.S. corporate and  
311 individual tax systems are undermining the nation's long-term  
312 economic growth.

313 OECD economists have studied the impact of taxes on  
314 economic growth for the largest capitalist nations, and they  
315 have determined that high corporate income taxes and high  
316 personal income taxes are the most harmful taxes for long-  
317 term economic growth, followed by consumption taxes and  
318 property taxes. And this should be a red flag to all of us,

319 | because when it comes to corporate taxes, the U.S. has a  
320 | Neiman-Marcus tax system while the rest of the world has  
321 | moved toward a Wal-Mart model of corporate taxation. Not  
322 | only do we have the second highest overall corporate tax rate  
323 | among the leading industrialized countries at over 39  
324 | percent, but we were one of the few remaining countries, as  
325 | Mr. Wall mentioned, that has a worldwide tax system. And the  
326 | economic research tells us that cutting the corporate tax  
327 | rate will not only help the country on a long-term growth  
328 | path, but it will lead to higher wages and higher living  
329 | standards.

330 |         One of the reasons the Japanese moved to a territorial  
331 | tax system is because they found out that a high corporate  
332 | tax rate combined with a worldwide tax system creates a  
333 | lockout effect that discourages the repatriation of foreign  
334 | earnings. And so moving to a territorial system will break  
335 | down the Berlin Wall that is keeping more than a trillion  
336 | dollars in foreign profits abroad.

337 |         Now, with all deference to Warren Buffet, OECD research  
338 | has also found that the U.S. has the most progressive income  
339 | tax burden among all the leading industrialized nations. The  
340 | top 10 percent of taxpayers in the United States pays a  
341 | greater share of the income tax burden than their  
342 | counterparts in any other industrialized country. And our  
343 | low-income Americans have the lowest income tax burden of any

344 industrialized country. And I think it is also pretty well  
345 known that about half of all American households now pay no  
346 income taxes because of the generosity of credits and  
347 deductions in the code.

348 And the research shows that the more a country tries to  
349 make an income tax system progressive, the more it undermines  
350 the factors that contribute most to economic growth. And  
351 that is such things as investment, risk taking,  
352 entrepreneurship, and productivity.

353 And while it is easy to cartoon the richest fat cats,  
354 America's rich are actually are successful entrepreneurs and  
355 business owners. And because of the growth in  
356 entrepreneurship over the past 30 years, there is actually  
357 more business income that is being taxed under the individual  
358 tax code than under the traditional corporate tax system.  
359 And so what that tells us is that cutting the top individual  
360 income tax rates for these dynamic individuals and  
361 entrepreneurs will lead to higher productivity gains, which  
362 then translate into higher economic growth.

363 Let me wrap up by saying that with deficit now at \$1.5  
364 trillion, it is tempting to look at closing loopholes and tax  
365 reform as an opportunity to raise more revenues for the  
366 government. But the primary goal of tax reform should be to  
367 promote long-term economic growth and to increase the living  
368 standards for all Americans, not just to raise tax revenues

369 for the government. And if the byproduct of increased  
370 economic growth is more tax revenues, then that is a win-win.

371 Now I understand there is clearly a tension in the  
372 United States between the desire for a simpler tax code and  
373 one that also ensures fairness and equity. So I would  
374 suggest that we develop a new way of thinking about equity  
375 and the tax code. We should strive to build a consensus  
376 around three basic concepts. First, an equitable tax system  
377 should be free of most of the credits and deductions, and it  
378 should not micromanage individual or business behavior.

379 Secondly, an equitable tax system should apply a single  
380 flat rate on most everyone equally. And that way every  
381 citizen pays at least something to the basic cost of  
382 government.

383 And lastly, an equitable tax code should be simple, and  
384 it should have dramatically lower rates than what we have  
385 today, in the low 20s, I think, by most accounts. And the  
386 government could raise about the same amount of revenue that  
387 it does today.

388 I believe that such a tax code would actually generate a  
389 more predictable and stable revenue stream to fund government  
390 programs as opposed to the roller coaster system that we have  
391 today. And, most importantly, such a tax code would be  
392 conducive to long-term economic growth and higher living  
393 standards for all Americans. And that is one of the keys of

394 fixing the long-term fiscal crisis that is facing America  
395 today.

396 And thank you very much. I appreciate the opportunity  
397 and would answer any questions that you have.

398 [The prepared statement of Scott Hodge follows:]

399 \*\*\*\*\*INSERT\*\*\*\*\*

400 Chairman Ryan. Thank you. Welcome back, Diane, a good  
401 friend and familiar face of the committee. The microphone is  
402 yours.

403 STATEMENT OF DIANE LIM ROGERS

404 Ms. Rogers. Chairman Ryan, Mr. Van Hollen, members of  
405 the committee, thank you for giving me the opportunity to  
406 testify before you today on the issue of pro-growth tax  
407 reform. I work for The Concord Coalition, a group that is  
408 been dedicated to the cause of fiscal responsibility for two  
409 decades now. As such, I feel that we cannot consider tax  
410 reform in isolation from the rest of the federal budget,  
411 especially within this committee. That being said, the views  
412 that I express today are my own and not necessarily the  
413 official position of the Concord Coalition.

414 This hearing is titled "The Case for Pro-Growth Tax  
415 Reform." Well, I think that is un-controversial. I am for  
416 pro-growth tax reform as well as my other two colleagues here  
417 today. The issue, I think, is what exactly does a pro-growth  
418 tax reform look like. And it is not so simple. I think that  
419 we are used to hearing that all we have to do to fix our  
420 fiscal situation is grow the economy and what it takes to  
421 grow the economy is lower taxes. But there is some causation  
422 that runs the other way, too. And unfortunately that makes  
423 the challenge of creating a tax reform that is good for the  
424 budget a little more difficult.

425 Tax cuts all have benefits. Everyone loves tax cuts.



426 Tax cuts are going to benefit some businesses, some  
427 households. The problem is that when times are tight like  
428 they are for us in terms of finding funds for the government  
429 to be able to conduct its business, when times are tough we  
430 have to weigh costs against benefits. So just having  
431 benefits from tax cuts is not enough. We have to know that  
432 it passes a cost-benefit test.

433 Here are a few reasons, a few basic reasons, why it is  
434 not so easy to growth the economy by just cutting taxes and  
435 reducing revenues. The number one reason is because deficit  
436 financed tax cuts, they sort of like dig a hole into the  
437 ground first and with the hope that we will leap out of the  
438 hole from the growth that it produces from private sector  
439 activity. The hole that I am talking about is the decrease  
440 in public saving. National saving is the sum of public plus  
441 private saving. So if you deficit finance the tax cut, you  
442 start with a negative change to public saving, so you have to  
443 hope that there is enough of a positive change in private  
444 saving to more than offset that in order to get a net  
445 increase in national saving. National saving is the key to  
446 supply-side longer-term economic growth. So that is why,  
447 unfortunately, you start from a little hole, or a pretty big  
448 hole, because it is a dollar-for-dollar decrease in public  
449 saving as soon as you deficit finance a tax cut.

450 Second, how the taxes are cut matters. What matters for

451 supply-side incentive affects are marginal tax rates. So the  
452 structure of the tax change we are contemplating really  
453 matters in terms of how much economic over the longer term in  
454 terms of aggregate supply in the economy can you expect. The  
455 problem is that a lot of our tax cuts have more of a cut in  
456 average tax rates rather than tax rates at the margin. If we  
457 cut taxes at the margin, we have to ask the question, "How  
458 big are the incentive affects likely to be?" There is a lot  
459 of uncertainty about that. A lot of households and  
460 businesses do not even react to marginal tax rates as much as  
461 they react to cash flow. And yet, marginal tax rates and  
462 those incentive affects on labor supply and savings are what  
463 matters for the kind of growth that I think we are all hoping  
464 for.

465 Third, in an economy recovering from recession, the  
466 binding constraint in the economy in terms of making it  
467 bigger is not the supply-side of the economy because we have  
468 plenty of productive capacity right now. The binding  
469 constraint is that we are not putting enough of that  
470 productive capacity to work. So it is a demand side  
471 constraint. So unfortunately, right now, we have to figure  
472 out how to increase the demand for goods and services first  
473 before we can start to worry about how the tax code can  
474 encourage labor supply and saving.

475 Our experience with the Bush tax cuts unfortunately has

476 demonstrated each of these challenges well. Because we  
477 deficit-financed all of the Bush tax cuts, we have seen a  
478 huge decrease in national saving. Private saving did not  
479 increase dramatically to help offset that drop in public  
480 saving.

481 Secondly, they have not been very effective at  
482 increasing the supply side of the economy. We have not seen  
483 big increases in the incentive for people to work or increase  
484 their personal saving.

485 And third, the Bush tax cuts are really not a very good  
486 kind of tax cut in terms of short-term stimulus, in terms of  
487 providing a lot of increase and demand for goods and  
488 services. They do not have high "bang for buck," as  
489 economists say. So if you look at CBO's list of the kinds of  
490 tax cuts that are most stimulative to demand, you will find  
491 the Bush tax cuts are at the bottom of the list of tax cuts.

492 Economists agree that the federal budget is on an  
493 unsustainable path and that for the continued health of the  
494 economy, deficits must eventually come down. Even if we do  
495 not reduce deficits right away in the next couple years as we  
496 are still recovering, a credible plan to reduce deficits over  
497 the next 10 years is really essential, not just to long-term  
498 economic growth, but for the short-term stability of the  
499 economy, the confidence of our global investors.

500 Tax policy has to be part of the solution. It is true

501 that the greatest pressures on the federal budget over the  
502 next several decades are certainly in the entitlement  
503 programs. That is very easy to see. It is very easy to  
504 understand. Medicare and Social Security are programs that  
505 go largely to the retirement age population. The retirement  
506 age population is growing, and on top of that, per capita  
507 health costs are growing. So we all know that story. We all  
508 know that is the driver of the long-term outlook.

509         Unfortunately, it does not mean that we cannot bring  
510 taxes into the solution just because they are not responsible  
511 for the bulk of the problems going forward. It is very  
512 difficult for me to imagine that our society would actually  
513 be willing to cut spending enough to keep taxes at as low of  
514 a level as they are at currently or even historically over  
515 the past 40 years.

516         The historical average level of revenues to GDP has very  
517 little bearing on what the right level of revenues is going  
518 forward. And those who oppose raising revenues as shared GDP  
519 are often convinced that this will increase the size of  
520 government. But I would urge you to look at the myriad of  
521 tax expenditures in our tax code that amount to over \$1  
522 trillion a year. And consider that unfortunately they are  
523 not just tax loopholes, but they are probably more  
524 appropriately considered tax entitlements.

525         There are many policies. I am going to urge you to

526 stick to the current law baseline for revenue levels as a  
527 goal. As Mr. Van Hollen mentioned, that is way bigger than  
528 even a grand bargain would call for in the task of the super  
529 committee, but I urge you to set that as a goal because it  
530 would allow us to have some impetus for tax reform for a  
531 revenue-neutral type of tax reform relative to current law.  
532 If we wish to extend expiring tax rates, we can choose to  
533 extend that, but let's try to pay for it by base-broadening  
534 or by finding spending cuts or revenue increases elsewhere.

535       There are ways we can do it other than doing nothing.  
536 We can go the big route which is fundamental tax reform. We  
537 can go the "do it to the rich" route, which is raise taxes  
538 only on the right, but I think for the purpose of this  
539 committee concerned with pro-growth tax reform, what you want  
540 to do is focus on base-broadening tax reform that can keep  
541 rates low and stick to something closer to current law  
542 revenue baseline.

543       So I elaborate on these points in my written testimony.  
544 And I thank you for the opportunity, and I am happy to take  
545 your questions.

546       [The prepared statement of Diane Lim Rogers follows:]

547 \*\*\*\*\*INSERT\*\*\*\*\*

548 Chairman Ryan. Thank you, Diane. I appreciate it.

549 If you could bring up Chart 1 for me, please.

550 [Chart]

551 In thinking about all of this, I think it is interesting  
552 to just look at some of the economic data. I think we are  
553 beginning to achieve a consensus that lower rates are  
554 conducive to economic growth. Here is where we are headed in  
555 2013 under current law, current law as has been proposed by  
556 the president and passed by the president. So our top rate,  
557 on the individual side, is going from 35 up to effectively  
558 44.8 percent. So we are seeing a steep increase and, as Mr.  
559 Hodge mentioned, the pass-through entities: sub S's, LOC's,  
560 they are going to see a steep increase in their rates.

561 Go to Chart 2, please.

562 [Chart]

563 And the thinking behind this is that the wealthy should  
564 pay their fair share, meaning pay more. Well, I think the  
565 evidence is pretty interesting here, which is take a look at  
566 the distribution of the tax burden before and after the 2001  
567 tax cuts. In 2001, the top one percent, the top five percent  
568 paid less of the income tax burden than they do after those  
569 tax cuts. So looking at data from as a share of the tax  
570 burden with lower top margin rates, the top 5 percent, the  
571 top 25 percent, the top 15 percent, the top 1 percent, pay a  
572 larger portion of the tax burden than they did with higher

573 income tax rates before those rates were reduced in 2001. I  
574 think that is just interesting data.

575 Go to Chart 3, please.

576 [Chart]

577 When we take a look at the data from post-World War II  
578 on, what we find is our revenues as a percent of GDP are  
579 remarkably stable. It is income tax revenues as a percentage  
580 of GDP, total tax revenues percent of GDP have been pretty  
581 much level. But take a look at our top income tax brackets,  
582 our top income tax rates. So those income tax rates do not  
583 dramatically call for the change in revenues.

584 Go to Chart 4, please.

585 [Chart]

586 What really drives it is economic growth. If the  
587 economy's growing, revenues are growing even at these lower  
588 income tax rates. And what we have learned is lower income  
589 tax rates is conducive to higher growth and therefore higher  
590 revenues. We are not saying everything pays for itself.  
591 That is not the case. What we are also showing is the higher  
592 income earners actually bear a larger proportion of the tax  
593 burden when we go down that path.

594 If you could go to Chart 8.

595 [Chart]

596 This is the one where I think there has got to be some area  
597 of bipartisan consensus here. This is the individual's side.

598 Who benefits from the, quote, unquote, "loopholes" or the tax  
599 shelters? Well obviously it is disproportionately to the  
600 side of the top one percent. The average is about \$300,000  
601 of those who are able to claim and benefit from shelters. So  
602 for every dollar that is parked in an income tax shelter,  
603 that is a dollar that is taxed at zero. If you take away the  
604 tax shelter but keep the rate really high, then we are  
605 hurting our economy from a competitiveness standpoint. But  
606 if you lower the rate and take away the loophole, that dollar  
607 that was parked in shelter taxed at zero is now taxed at  
608 something and you get more income from that income source, or  
609 from that taxpayer. So I think these are just interesting  
610 facts that ought to be worth considering.

611 And so, let me ask you, Mr. Wall, on the corporate side  
612 of things, from the perspective of job creators, which is  
613 more beneficial? Temporary measures that attempt to  
614 stimulate demand over the short term or permanent reforms to  
615 incentivize and boost returns and job creation in places like  
616 Racine, Wisconsin, and throughout the U.S.? What do you  
617 think is better for your planning purposes as to whether or  
618 not to hire or not workers in Racine?

619 Mr. Wall. Thank you, Chairman. From our perspective as  
620 a business, we are looking for stable, permanent, pro-growth  
621 tax reform. Temporary incentives are temporary as the name  
622 implies. When we look to make capital investments, we look



623 at that return on investment, a five-year cash flow analysis.  
624 Right now there is so much uncertainty with the tax code,  
625 there is not a permanent structure to really make us make  
626 intelligent decisions on where we expand our operations. So,  
627 to answer your question, temporary is not helpful for us. We  
628 are looking for permanent, stable, fundamental reform.

629 Chairman Ryan. If we did such as you suggest, bring our  
630 effective rate down to 25 percent, go territorial, would that  
631 encourage you to add jobs in your U.S. operations?

632 Mr. Wall. Absolutely. If you saw my written testimony,  
633 for CNH we operate in 32 countries, and you see the  
634 comparative rates in my written testimony, companies choose  
635 to expand operations for a myriad of reasons or factors.  
636 Taxes are a significant component. The after-tax return on  
637 the earnings and the cash flow is an important consideration.  
638 So, to your point, if the U.S. were to lower the rate to 25  
639 percent and go territorial, it would be incentive for us to  
640 expand capacity in the United States and add jobs.

641 Chairman Ryan. Ms. Rogers, let me ask you, because we  
642 are talking about distribution so much these days, those  
643 calling for higher tax rates often stress the need to make  
644 the wealthy pay more, "pay their fair share" is how it  
645 usually is said. Well, first of all, for instance, under the  
646 president's policies, deficits are set to rise by \$9.5  
647 trillion over the next 10 years, and that is the baseline.

648 The top three percent of Americans by income, those earning  
649 \$250,000 or more which we know more than half are these  
650 business, they have a total annual income of about \$2.3  
651 trillion. Even if the government confiscated 100 percent of  
652 that income, it would only fund the government for about six  
653 months this year. So, mathematically, is there any way to  
654 keep pace with the current spending promises by just raising  
655 taxes on this group of taxpayers?

656 Ms. Rogers. Mathematically, possibly. I do not know.  
657 Economically, that would not be a wise strategy. There is a  
658 tax policy center analysis that was very useful, done about a  
659 year or two ago, called "Desperately Seeking Revenue." And  
660 in that analysis, the Tax Policy Center asks the question,  
661 "What if we tried to reduce the deficit to economically  
662 sustainable levels by just raising taxes on the rich?" Okay,  
663 so you can take a look at that analysis, and what troubled me  
664 about that analysis was that if you just raised tax rates, if  
665 you were stuck with our tax base that is full of holes, which  
666 is a big qualification; I hope we do not have to be stuck  
667 with it. But if you were stuck with our tax code that is  
668 full of tax expenditures, loopholes, preferences, you would  
669 have to raise marginal tax rates in the upper brackets to the  
670 70 to 80 to 90 percent marginal tax rate level. Now should  
671 we do that? No, I think all economists would say that is  
672 getting into dangerous territory. Even economists like me

673 | who do not consider myself a supply-side economist, but we  
674 | are all supply-side economists to some extent in that we  
675 | believe that incentives at the margin matter. When you get  
676 | to rates that high, the disincentive affects start to  
677 | outweigh the positive benefits of getting more revenue and  
678 | reducing the deficit. So I do not suggest that you through  
679 | it in that strategy.

680 |         Chairman Ryan. What I am trying to get at, for  
681 | instance, Dr. Orszag and Dr. Romor, after leaving the White  
682 | House, said that higher taxes in the middle class are  
683 | inevitable. And so, what I am trying to get at is are people  
684 | being honest when they say we can keep pace with the current  
685 | spending promises just by raising taxes on the rich?

686 |         Ms. Rogers. In my opinion, I do not think they are  
687 | being smart. I think that mathematically it is possible to  
688 | raise taxes just on those people above \$250,000 by just  
689 | raising marginal tax rates. Do I think that that is the best  
690 | way to do it? No.

691 |         Chairman Ryan. Mr. Hodge, real quick. Mr. Van Hollen  
692 | and I are trying to keep our time limits so other members  
693 | have time. Modeling: The rule of thumb around here with  
694 | joint taxes, for every percentage point decrease in the  
695 | corporate rate is about \$10 billion a year on a [inaudible]  
696 | scoring basis; so, on a 10-year number, \$100 billion per  
697 | point. What do you think is more accurate from more of a

698 reality-based, macroeconomic feedback models, what do you  
699 think the actual costs, assume the base stays the same for  
700 the sake of this, what do you think is more on the mark?

701 Mr. Hodge. Far less, Mr. Chairman, I think that we are  
702 on the wrong side of the Laffer curve on the corporate tax  
703 rate and that even if we were to bring the federal rate down  
704 to around 25 percent, which would still, when you add state  
705 taxes, be higher than the OECD average, I think it would be a  
706 net gain for the United States Treasury.

707 Chairman Ryan. Okay, thank you. Mr. Van Hollen.

708 Mr. Van Hollen. Thank you, Mr. Chairman. Just to the  
709 point you raised about the share that upper income earners  
710 pay, I would point out that the reason for that, the  
711 principal driving factor is the huge growth in incomes of the  
712 folks at the very top relative to the stagnant wages in the  
713 middle class. That is what is driving the fact that folks at  
714 the very high end are paying proportionately more now. And  
715 if you look at the charts, it is almost off the charts. And  
716 that is an issue that I think we need to deal with from an  
717 economic point of view, because I think it actually has  
718 economic growth consequences as well as questions of tax  
719 fairness.

720 Mr. Hodges, have you had a chance to look at the  
721 Simpson-Bowles tax reform proposal? I assume you have.

722 Mr. Hodge. Yes. Yes, I have.

723 Mr. Van Hollen. And what is -- what is your reaction to  
724 that?

725 Mr. Hodge. Well, I think it was a great document for  
726 moving the ball forward on both reforming some of our major  
727 entitlement programs as well as the tax system. I can pick  
728 nits with many of the specific proposals in there. I do not  
729 think that setting aside \$80 billion a year in revenues from  
730 tax reform is the way to go, but I think in general  
731 principles, they did a fantastic job in moving the agenda  
732 forward in fundamental tax reform and entitlement reform.

733 Mr. Van Hollen. Okay, now with respect to their  
734 proposal on tax reform, one of the recommendations they made  
735 as part of bringing down the rates was also to harmonize the  
736 rates for capital gains and ordinary income. I assume you  
737 are agreeing with that as part of an effort to bring down the  
738 rates as well.

739 Mr. Hodge. I would not, Mr. Van Hollen. I believe that  
740 capital gains and dividends are a double taxation on  
741 corporate income. In fact, if you look at OECD data  
742 specifically on dividend taxation, the United States has the  
743 fourth highest overall tax rate on dividends of OECD nations.  
744 And that is even after we have reduced individual rates over  
745 time. So I would prefer to keep taxes on capital lower and  
746 bring down those individual rates.

747 Mr. Van Hollen. That is interesting because the

748 chairman made the point that the very wealthy benefit the  
749 most from these tax preferences and deductions. The primary  
750 reason that the wealthy benefit most is because of the  
751 capital gains treatment right now. In fact, if you look at  
752 the others, you have a lot greater impact on middle income  
753 taxpayers. So if you take that off the table as part of tax  
754 reform and harmonizing the rates, you do not get one of the  
755 major benefits that the chairman just talked about with  
756 respect to tax reform.

757 Let me, Mr. Wall, if I could ask you what is the  
758 effective corporate rate that your company pays right now?

759 Mr. Wall. The effective tax rate for Case New Holland  
760 in the United States is 39 percent. We generally are in the  
761 range of the high 30s.

762 Mr. Van Hollen. Okay. Are you organized as an S  
763 corporation?

764 Mr. Wall. No. We are a subchapter C corporation.

765 Mr. Van Hollen. Okay. Now, because I think there is a  
766 general agreement that the corporate tax rate in the United  
767 States at 35 percent needs to come back down in order to be  
768 competitive, but I was also interested in your testimony, you  
769 talked about the importance of the number of the current  
770 deductions that are available, for example, the R&D tax  
771 credit and accelerated depreciation. So my question is have  
772 you looked at the Simpson-Bowles proposals with respect to

773 corporate tax rates? And what, if any, of the deductions in  
774 the tax code would you be willing to give up as part of an  
775 effort to do this in a revenue neutral way? Or maybe you  
776 think we should do it by adding to the deficit?

777 Mr. Wall. With respect to the Bowles-Simpson report, I  
778 have looked at it. The 23, 29 percent rate that they are  
779 advocating, I think the 25 is the appropriate rate, as with  
780 my testimony. With respect to your question, which corporate  
781 tax expenditures should be modified in order to facilitate a  
782 10 percent reduction in the rate, as I indicated in my  
783 written testimony, I think it should be done in a fiscally  
784 responsible manner. I have not seen a legislation package so  
785 it is very difficult for me to answer that question without  
786 seeing the totality of which corporate expenditures may be  
787 modified.

788 Mr. Van Hollen. Right. See, this is always the rub. I  
789 mean, this is the rub. Everyone wants to talk about this in  
790 general concept both on the corporate side and the individual  
791 side about lowering the rates and expanding the base. But I  
792 am just asking you as a businessman, since we should lower  
793 the rates which I agree with, but I am assuming you do not  
794 want to add to the deficits given where we are. Given your  
795 operations, which of the deductions would you be willing to  
796 get rid of? And if the answer is you need more time to look  
797 at it, I understand that. But that is what the Congress has

798 to grapple with, and there are winners and losers in that.  
799 As we all know, GE, with huge profits, actually got tax  
800 rebates. So maybe Mr. Hodge, have you looked at the  
801 corporate tax proposals in Simpson-Bowles and which  
802 deductions if any would you be willing to eliminate or  
803 preference?

804 Mr. Hodge. Well, the Treasury did a sort of a thought  
805 experiment a few years ago. And in their thought experiment  
806 eliminated all the corporate tax loopholes, and they are only  
807 about \$100 billion a year in so-called loopholes for the  
808 corporate community, by the way. And the individual tax code  
809 has nine times as much. So we are talking about a pretty  
810 small amount. And they found that you could only reduce the  
811 corporate tax rate from 35 percent to maybe about 28 or 29  
812 percent, which takes the United States from having the second  
813 highest overall corporate tax rate down to about the fourth.  
814 So that is a lot of pain for very little gain. We need to go  
815 much further if we are going to cut the corporate rate down  
816 to a competitive level. That means thinking outside of the  
817 box and moving away from a revenue-neutral concept here and  
818 think more broadly.

819 There are a number of provisions in the corporate tax  
820 code that should be eliminated, and whether it is subsidies  
821 for windmills and so forth, but I should say that if you look  
822 at the IRS data, the effective corporate tax rate in the



823 United States on average over the last 18 years has been  
824 about 26 percent on domestic and foreign repatriated  
825 earnings. And that does not include the taxes that  
826 corporations pay abroad which is about \$100 billion a year.  
827 So the average overall effective tax rate is around 33  
828 percent on average.

829 Mr. Van Hollen. Another question. First of all, I  
830 thought your testimony was very useful in making the point  
831 that when we are talking about S corporations, not C  
832 corporations, that you mentioned two facts. One is the Joint  
833 Tax Committee data, which shows that only three percent of  
834 taxpayers are in the category, "Over \$250,000," right. And  
835 you do not dispute that figure?

836 Mr. Hodge. No, there are only two percent of all  
837 taxpayers that have incomes above that amount.

838 Mr. Van Hollen. Exactly. And you pointed out that  
839 despite the fact that there are only about two to three  
840 percent taxpayers in that category, it does account for a  
841 huge amount of the income.

842 Mr. Hodge. Yeah. That is our most successful private  
843 businesses.

844 Mr. Van Hollen. But, but most of them are not what we  
845 would consider small businesses or "mom and pop's," right?

846 Mr. Hodge. Nope.

847 Mr. Van Hollen. Okay. I just think it is an important

848 point because we often hear in this Congress that changes in  
849 those rates, 35 to say 39 percent, going back to 39 percent  
850 which is what it was during the Clinton administration, would  
851 somehow be hurting all these "mom and pop" small businesses.  
852 But, in fact, they include any businesses organized as S  
853 corporations, which includes businesses like Pricewaterhouse,  
854 KBR, Bechtel, right?

855 Mr. Hodge. Many of those are organized S corps, yeah.

856 Mr. Van Hollen. Right. I just hope we will put that  
857 aside and then we will discuss it based on those. Now, it is  
858 also a fact that the 39 percent rate was in place during the  
859 Clinton administration, beginning in the early 1990s. And we  
860 obviously saw a booming economic period. I am not saying  
861 increasing marginal tax rates somehow generates economic  
862 activity. Of course, it does not. Of course, it does not.  
863 But the fact is there are a whole slew of factors that people  
864 take into consideration when they are making their decisions.  
865 And, as the other testimony you heard suggests, and the  
866 evidence of history suggests that small changes in those tax  
867 rates do not make a big difference. Now, here is what I  
868 want to just ask you in closing. The territorial issue: I  
869 am going to read to you just an article from somebody who  
870 worked at Disney as a top executive. And maybe the two  
871 gentlemen could respond to this, being from the perspective  
872 of somebody who is in the business. Actually, if I could ask

873 all three of our witnesses to respond. It says:

874 "I am a card-carrying Republican who thinks that the  
875 deferral tax loophole is bad policy for two reasons. It  
876 rewards companies for moving property and jobs overseas, and  
877 it is unfair to corporations that keep jobs in the United  
878 States and then must shoulder a disproportionate share of the  
879 cost of government."

880 It goes on to point out that GE's effective rate was 7.4  
881 percent well below the U.S. rate of 35 percent, largely  
882 because of shifting around with their foreign operations.  
883 And then I am just going to read this paragraph and then ask  
884 you to respond.

885 "Now let's compare the Walt Disney Company from which I  
886 retired in January. Disney, their most recent Form K shows  
887 an effective tax rate of 34.9 percent, dramatically higher  
888 than GE's. The reason is that unlike GE, Disney has kept its  
889 income-producing property and its jobs in the United States.  
890 Is not one of the dangers of going to a sort of pure  
891 territorial system that a U.S. company, rather than investing  
892 here in the United States, would choose to take that same  
893 operation overseas at a much lower tax rate?

894 Mr. Hodge. No. In fact, the global trends have been in  
895 just the opposite direction. The reason actually that the  
896 United Kingdom moved to a territorial system is because  
897 companies were moving out of their country. And when they

898 started moving toward a territorial system, those companies  
899 started coming back. And Japanese have found, as I mentioned  
900 in my testimony, that their worldwide system created this  
901 lockout effect, trillions of dollars worth of yen were being  
902 locked out of their country. When they moved to a  
903 territorial system, those yen started flowing back. And the  
904 reason that we have more than \$1 trillion sitting offshore in  
905 corporate profits is because we have this Berlin Wall that  
906 has been created by the worldwide system.

907 Mr. Van Hollen. I know my time is up, but the point  
908 that he was making was that you can address that issue by  
909 getting rid of the relaxed deferral agreement, but that is  
910 his point. I know my time is up.

911 Mr. Hodge. Or it will put U.S. companies at a  
912 disadvantage and then a harmful effect on U.S. jobs will be  
913 immediate.

914 Mr. Van Hollen. I guess in the interest of time, I am  
915 going to ask the others. I will talk to you afterwards.  
916 Thank you.

917 Chairman Ryan. Mr. Garrett?

918 Mr. Garrett. Thank you. Mr. Hodge, with regard to your  
919 corporate tax code, currently you said we are at number one  
920 or number two as far as corporate tax rates; corporate tax  
921 rates or tax burden?

922 Mr. Hodge. Tax rates.

923 Mr. Garrett. Tax rates. Okay.

924 Mr. Hodge. The top margin rate of 35 percent added to  
925 the state rate puts us over 39 percent, which is the second  
926 highest.

927 Mr. Garrett. So the pushback to that often is while we  
928 may be at the first or second in the top's rate, but we are  
929 not necessarily be at the top tax burden because of all the  
930 corporate loopholes that are out there. So how do we  
931 compare, vis-à-vis the other countries as far as our overall  
932 corporate burden when you consider the fact you have \$100  
933 billion worth of corporate loopholes?

934 Mr. Hodge. Well, the \$100 billion actually does not  
935 lower the effective rate all that much. As I mentioned over  
936 the last 18 years, the average effective rate for all U.S.  
937 corporations has been about 26 percent. And then when you  
938 add the taxes they pay abroad which is about \$100 billion a  
939 year, their global effective tax rate is about 33 percent.  
940 So they are paying close to the U.S. statutory rate.

941 Mr. Garrett. Well, did you say if you did away with  
942 them, it would go all the way down to what?

943 Mr. Hodge. You can only lower the rate maybe to about  
944 28 or 29 percent, and that includes bonus depreciation, which  
945 we would not want to eliminate.

946 Mr. Garrett. Okay. And so if we did that, our standing  
947 in the world would be approximately what?

948 Mr. Hodge. We would be fourth highest in the OECD.

949 Mr. Garrett. Okay. As far as rates are concerned, but  
950 burden level basically remains the same because it is one  
951 shift to the other.

952 Mr. Hodge. Right. I mean, the U.S. is collecting about  
953 three percent or about four percent of GDP is in corporate  
954 tax collections is below the OECD average; that is true. And  
955 so we have a high rate and low collections, which makes a lot  
956 of sense. That is why we have this Neiman-Marcus system.  
957 You know, Neiman-Marcus is very small. Wal-Mart is very big.  
958 And then they are doing it on volume, whereas Neiman-Marcus  
959 is trying to do it on price. And you can see who won.

960 Mr. Garrett. Okay, thank you. Going to one of the  
961 chairman's initially comments. He was commenting on what the  
962 president said that we do need to do corporate tax code  
963 reform, which is a good thing. The president spoke of, I  
964 think you said, fairness, simpler, and more competitive. And  
965 there was an article I think a week or two ago in National  
966 Review on this topic of competition and competitiveness, that  
967 there is too much focus on competitiveness. And I may not be  
968 saying it exactly correctly, but the focus should not be to  
969 try to make our economy more competitive, rather more  
970 productive. Because you can have a more competitive system  
971 simply by switching the tax code around to say that Mr.  
972 Wall's business is more competitive vis-à-vis international

973 | trade by giving you additional corporate benefits or tax  
974 | cuts, what have you. You are now more competitive versus  
975 | your trading outside this country. But that is really not  
976 | what we are trying to do here, right. We really need to not  
977 | have competition, but increase of productivity for your  
978 | company. Right?

979 |         Mr. Hodge. Well, I think that by lowering the rate we  
980 | will increase productivity. And so, by making the U.S. more  
981 | competitive, U.S. companies will become more productive and  
982 | more competitive as well. So what is good for the economy  
983 | will be good for them as well.

984 |         Mr. Garrett. Okay. And Ms. Rogers, you were making the  
985 | comment as far as what we need overall as far as our budget  
986 | is concerned is some certainty even if not to be made now  
987 | with regard to cost savings because of the economic morass  
988 | that we are in but over the long period of time. And if you  
989 | provide that certainty over the long period of time that that  
990 | will provide what? More productivity and investment in the  
991 | economy now?

992 |         Ms. Rogers. Well, I think it is important to get our  
993 | budget outlook in control or the short term just because it  
994 | increases the confidence of global investors in the U.S.  
995 | economy and keeps interest rates low.

996 |         Mr. Garrett. I thought you said something about that  
997 | maybe not making those cuts right now but rather as long as

998 | you have a plan in place, that over a period of time, so that  
999 | provides the certainty. Maybe I heard you wrong.

1000 |         Ms. Rogers. No, that is right. I mean, you might be  
1001 | surprised that The Concord Coalition, the deficit hawk  
1002 | organization is not demanding that deficits be cut right now,  
1003 | but we are not. We are demanding fiscal responsibility right  
1004 | now which might mean whatever deficit spending we are doing  
1005 | at the moment, that we make sure it has high productivity,  
1006 | high bang per buck in terms of the stimulus. And over the  
1007 | longer term, that we have got a plan in place to get to more  
1008 | economically sustainable deficits.

1009 |         Mr. Garrett. Well, so two quick questions. One is  
1010 | there any history to show that if we make any projections now  
1011 | for the future as far as not making the cuts today but plan  
1012 | to do them in the future that they actually get implemented?

1013 |         Ms. Rogers. No, we do not have a good track record on  
1014 | that. And that is why I am hoping that The Budget Committee  
1015 | can commit to some serious budget discipline rules such as  
1016 | strict pay-as-you-go.

1017 |         Mr. Garrett. And the second thing is as far as the  
1018 | short-term fixes that we do right now, both parties have done  
1019 | this. President Bush did this with tax package where we got  
1020 | what? Sent out checks basically of \$250 or something like  
1021 | that to a family. The new administration is saying the same  
1022 | thing. Let's do some short-term tax fixes as far as payroll



1023 taxes, what have you. What is the history? Whether  
1024 Republicans or Democrats tried to do this, do you see long-  
1025 term results from this or are they just really blips in the  
1026 economy of that period?

1027 Ms. Rogers. No, I do not think that the payroll tax  
1028 holiday, the payroll tax cut, is designed to be a long-term  
1029 growth tax cut. It is designed to stimulate demand. So the  
1030 reason why CBO lists payroll tax cuts as one of the more  
1031 effective tax cuts to increase demand is because it tends to  
1032 go to lower and middle income households who are most cash-  
1033 constrained. So if you are trying to get more spending on  
1034 goods and services immediately, you are best giving the cash  
1035 to people who are constrained and will spend it all when they  
1036 get it.

1037 Chairman Ryan. Mr. Blumenauer?

1038 Mr. Blumenauer. Thank you, Mr. Chairman. I always find  
1039 these conversations interesting how they shift over time. I  
1040 am not persuaded that the tax rates are the drivers when we  
1041 look at how the economy performed so much better in era of  
1042 higher taxes on business and, in fact, on individual rates.  
1043 I think we would lust after economic productivity  
1044 improvements that we saw, and we were involved with the 10-  
1045 year experiment when Ronald Reagan harmonized capital gains.  
1046 We have been involved in a 10-year experiment, and it has not  
1047 produced stellar economic results, but I want to focus just

1048 on three items.

1049 One, dealing with the complexity; we talk about the tax  
1050 loophole as only being \$100 billion, but it seems to me that  
1051 they contribute to a much higher cost. We have been told by  
1052 this committee; we have been told before Ways and Means. It  
1053 is \$162 billion a year to comply with the tax system that we  
1054 have now. And the leakage through evasion or purposeful  
1055 forgetting or just that complexity is a couple hundred  
1056 billion dollars every year. So those two numbers combined  
1057 far exceed what our super committee friends are arm wrestling  
1058 over for the next 10 years; \$3.5 trillion, you would be happy  
1059 people. And we would be breathing easier, and the economy  
1060 would be working better.

1061 I am looking at two items that may get us a little  
1062 faster, would look for brief response, because I do not have  
1063 much time. The first deals with the value added tax, because  
1064 those countries you are talking about that have lower  
1065 statutory rates collect a lot of business income through a  
1066 value added tax, and, in fact, pay more in overall tax than  
1067 business in the United States in all but I think one of those  
1068 countries. What is your reaction to a value added tax to  
1069 kind of level the playing field and maybe buy some corporate  
1070 tax reform? Any interest on any of the three of you?

1071 Ms. Rogers. I will take that one first. I think  
1072 eventually we are headed toward needing to consider new tax

1073 bases, including an add on value added tax, maybe carbon  
1074 based taxation, but I think that the first step in leveling  
1075 the playing field of taxation is to look at the existing  
1076 income tax code, so I think there is plenty of room to  
1077 broaden the tax base.

1078 Mr. Blumenauer. I wanted to zero in on the other two  
1079 gentlemen very briefly. Any interest in exploring a value  
1080 added tax as a way to buy it down?

1081 Mr. Hodge. If the corporate income tax could be  
1082 eliminated altogether, lye poured on it so it did not grow  
1083 back up, then I would consider value added tax.

1084 Mr. Wall. Congressman, my comments on it would be as  
1085 you can see where we operate, most of the jurisdictions we  
1086 operate do have a VAT. I think it is important to note the  
1087 United States has a consumption based tax at the state level,  
1088 the sales and use tax. We would be happy to look at any type  
1089 of reform proposal that may include that in order to achieve  
1090 fundamental corporate tax reform.

1091 Mr. Blumenauer. Thank you. Let me put one other item  
1092 on the table because there is one area in terms of user fees  
1093 that would make a huge difference. Right now, we are beefing  
1094 up our transportation trust fund. We have transferred \$35  
1095 billion of general fund into it because it is in a downward  
1096 spiral, and it is about to really collapse with electric  
1097 vehicles, with hyper-efficient diesel. Simpson-Bowles

1098 suggested raising the gas tax. A gas tax has been part of  
1099 the Ronald Reagan; he actually signed a nickel a gallon in  
1100 1982. The Clinton 1993 had a gas tax. We have had the  
1101 petrochemical tax on Superfund expire, and so that cost has  
1102 been shifted to private business. Any interest in looking at  
1103 user fees to try and fill some of this gap?

1104 Ms. Rogers. Sure.

1105 Mr. Hodge. I prefer to see the Highway Trust Fund to  
1106 turned back over to the states, along with the taxing  
1107 authority to be able to fund it.

1108 Mr. Wall. The scope of my testimony is on corporate tax  
1109 reform, so on a user fee at the individual; it is beyond the  
1110 scope of what I will comment on.

1111 Mr. Blumenauer. Mr. Chairman, in fact, you have  
1112 received a request to you and Mr. Van Hollen from Mr. Simpson  
1113 and myself to perhaps have a little attention to user fees,  
1114 the Highway Trust Fund. That is a deficit that is yawning  
1115 and is going to create bigger problems in the future.

1116 Chairman Ryan. Happy to work with you. We have got a  
1117 pretty busy fall schedule, but we would definitely be happy  
1118 to work with you, just like this hearing was originated with  
1119 the request from Mr. Van Hollen.

1120 Mr. Blumenauer. Super. Thank you, Mr. Chairman.

1121 Chairman Ryan. Mr. Calvert.

1122 Mr. Calvert. Thank you, Mr. Chairman. I would like to

1123 focus a little bit on the backbone of America's economy, our  
1124 small business community or what exists of it today. As you  
1125 know, small businesses provide 55 percent of all jobs in the  
1126 private sector, produce roughly half of the privately  
1127 generated GDP of this country. It does not take rocket  
1128 science to understand that when small businesses grow and  
1129 succeed, the entire economy as a whole benefits, including  
1130 revenue.

1131 As a person who was actually in small business,  
1132 whatever, how you define small business in this country, I  
1133 can tell you any smart business plan takes into account the  
1134 current economic outlook, tax and regulation policy when you  
1135 guide your decision process about how you are going to  
1136 invest, how you are going to spend, and how many people you  
1137 are going to hire.

1138 As we all know, the current outlook in the country on  
1139 business is dismal, especially in California, where I come  
1140 from. And I believe the administration's tax policies are in  
1141 effect contributing to a lack of confidence in the small  
1142 business community because you cannot make long term  
1143 decisions based upon knowing that taxes are going to be  
1144 increasing in 2013 and other costs. In fact, according to  
1145 the National Federation of Independent Businesses, their  
1146 August report, the Small Business Optimism Index fell the  
1147 sixth month in a row, and only 11 percent, 11 percent, of

1148 small businesses plan on hiring new workers over the next  
1149 three months. I think that is about as low as it has ever  
1150 been historically.

1151       Nearly 75 percent of small businesses pay taxes under,  
1152 as you know, under the individual income tax system. Tax  
1153 hikes aimed supposedly at the rich, as proposed by the Obama  
1154 administration, would end up hurting successful small  
1155 businesses because roughly 50 percent of these small business  
1156 profits are taxed at the top two individual tax rates. These  
1157 questions are for everybody. Do you think raising taxes on  
1158 these small businesses is the right strategy in a slow  
1159 growth, high unemployment economy? And secondly, what are  
1160 some of the best ways we can provide confidence and certainty  
1161 to the small business community through tax reform?

1162       And I look at regulations as a form of tax also. We  
1163 look at these increasing regulations taxing these small  
1164 businesses in order to comply to these oncoming regulations,  
1165 so we will start off with the gentleman from Case.

1166       Mr. Wall. Thank you, Congressman. With respect to your  
1167 specific question on pass-throughs, [inaudible] corporations  
1168 partnerships, as you can see from our written testimony, we  
1169 have 1,300 suppliers and dealers that do operate as pass-  
1170 throughs. From our perspective, we would not want to see  
1171 more stress on our suppliers. My testimony also talks about  
1172 there is some discussion on whether or not we should treat

1173 | pass-through entities as subchapter C corporations, subject  
1174 | under the double taxation regime. We would not think that is  
1175 | advisable.

1176 |         Mr. Calvert. Can I ask a question to you gentlemen on  
1177 | your suppliers? How many of your suppliers have gone  
1178 | bankrupt in the last two years?

1179 |         Mr. Wall. Congressman, I do not have the exact number,  
1180 | but we have suffered suppliers going bankrupt. There is been  
1181 | a number. I think you had two questions, right? One was in  
1182 | terms of confidence, I would say in my testimony, in terms of  
1183 | small business, I think tax reform; that certainty is really  
1184 | what we need. Some stable, certain, fundamental tax reform,  
1185 | and in terms of regulation, I will read the paper, look at  
1186 | the National Labor Relations Board, EPA. I do commend the  
1187 | Congress administration for looking closer at the regulatory  
1188 | burden, but that is, I believe, creating a crisis of  
1189 | confidence in the corporate community.

1190 |         Chairman Ryan. Mr. Hodge.

1191 |         Mr. Hodge. Congressman, one of the things that sets our  
1192 | economy apart and our country apart from every other country  
1193 | is the dynamism of our non-corporate or pass-through sector,  
1194 | all of these private business owners. And as I mentioned in  
1195 | my testimony, more than half of all business income in  
1196 | America is now being taxed under the individual tax code, and  
1197 | as you mentioned, a lot of that is at the top marginal rate,

1198 and so by increasing taxes on those more dynamic  
1199 entrepreneurs and businesses, I think would have a chilling  
1200 effect on the economy for the long term.

1201 And it is just the opposite of what we should be doing.  
1202 And according to all the economic research, including that of  
1203 the OECD, looking across all countries, cutting those rates  
1204 is the way to go right now and the way to spur those dynamic  
1205 companies and to improve the overall dynamism of the country.

1206 Ms. Rogers. I would just caution that while cash flow  
1207 is needed by everyone in the economy right now, it has got to  
1208 come from somewhere, and if we deficit finance tax cuts right  
1209 now, it does not remove its cost. So the immediate cost is  
1210 the drop in public saving, the increase in the deficit. If  
1211 you care about long term growth, that is going to offset any  
1212 benefit you get from increased private sector activity over  
1213 the longer term.

1214 Mr. Calvert. I would just make a point, Mr. Chairman,  
1215 that cash flow is a nice concept, but I know a lot of  
1216 businesses today that have a negative cash flow. They are  
1217 going out of business as the gentlemen from Case pointed out.  
1218 Bankruptcies are record high in this country.

1219 Chairman Ryan. Thank you. Mr. Honda.

1220 Mr. Honda. Thank you, Mr. Chairman and Ranking Member  
1221 Van Hollen. Thank you to our witnesses also for being here  
1222 today. The irony of the challenges posed by our debt and



1223 deficits is that if Congress did nothing and allowed the  
1224 current law to run its course, the deficit would be reduced  
1225 by over \$4 trillion. This would mean bringing rates roughly  
1226 back to where they were during the Clinton presidency, a  
1227 period when the economy added over 20 million jobs and we  
1228 created a budget surplus.

1229 My question to Ms. Rogers is that it has been argued by  
1230 my Republican colleagues that the only way to grow the  
1231 economy is to cut rates even further. If this is true, then  
1232 why is it that the country prospered under Clinton's rates  
1233 and then how would you explain that?

1234 Ms. Rogers. I was actually on the Council of Economic  
1235 Advisers the last year of the Clinton administration, and I  
1236 wrote the section of his economic report that talked about  
1237 the merits of fiscal responsibility. One thing we learned  
1238 about the Clinton era tax increases is that while we were a  
1239 little bit worried that that might have some adverse effect  
1240 on private incentives to work and save, in the end, the  
1241 increase in public saving far outweighed any slight decrease  
1242 in private saving. It was very minimal, the adverse effect  
1243 on the private sector.

1244 So the net result was an increase in national saving,  
1245 and national saving is the key driver to longer term economic  
1246 growth. So that is the simple reason why even though  
1247 marginal tax rate increases do have a dampening effect on

1248 labor supply and saving, we did not see very much.  
1249 Empirically, it turned out that that effect was very small,  
1250 relative to the increase in public saving, the reduction of  
1251 deficits that turned to surpluses. That was very good for  
1252 the economy.

1253 Mr. Honda. So following up on that, the term of "fiscal  
1254 responsibilities" seems to have been said by each of the  
1255 witnesses. In your definition, how would you define fiscal  
1256 responsibility?

1257 Ms. Rogers. My definition of fiscal responsibility is  
1258 getting the most we can out of the resources that we have in  
1259 our economy, both publicly and privately, and so fiscal  
1260 responsibility in the short term, in terms of the government  
1261 sector, means that while we are trying to support the still-  
1262 recovering economy, we are trying to get the most out of our  
1263 money so that we are devoting our resources toward policies  
1264 that will increase demand by a lot relative to their cost.  
1265 Over the longer term, we need to come up with policies that  
1266 reduce the deficit but are also favorable to economic  
1267 incentives, so keeping marginal rates low by broadening the  
1268 base. You can still raise revenue without hurting incentives  
1269 for the economy to grow.

1270 Mr. Honda. So following up on that, if you were out to  
1271 allow the current law to run its course, to restart on that  
1272 path again?

1273 Ms. Rogers. That is an option. I have said that there  
1274 are three ways to stick to the current law revenue baseline.  
1275 One, do nothing. Two, do it big. Do fundamental tax reform  
1276 that broadens the base if you want to pay to retain some of  
1277 the Bush tax rates. And three, do it just to the rich. You  
1278 know, raise marginal tax rates only on the rich. Those are  
1279 three options, or any combination, and it is up to Congress  
1280 to figure out what you can tolerate. All of them are taxing  
1281 revenue increases is the point.

1282 Mr. Honda. Thank you.

1283 Chairman Ryan. You left some time. Mr. Price.

1284 Mr. Price. Thank you, Mr. Chairman.

1285 Chairman Ryan. Dr. Price.

1286 Mr. Price. Thank you, and I want to thank the panelists  
1287 as well. I think this is a helpful conversation and  
1288 discussion. We are all interested in pro-growth policies.  
1289 We have a difference of opinion about what results in growth  
1290 in the economy. Ms. Rogers, I am struggling a bit with this  
1291 payroll tax notion. You voice support for decreasing the  
1292 payroll tax, supporting the president's proposal for  
1293 decreasing it on employers and employees, I understand. Is  
1294 that right?

1295 Ms. Rogers. I label it a relatively effective tax cut  
1296 for increasing demand for goods and services.

1297 Mr. Price. And the payroll tax that is being paid by

1298 employers and employees that is referred to in these  
1299 discussions, what is that money used for?

1300 Ms. Rogers. Well, it goes to the Social Security Trust  
1301 Fund.

1302 Mr. Price. Social Security Trust Fund

1303 Ms. Rogers. But this is a transfer. If the payroll tax  
1304 cut would be financed with the rest of the budget, so it is a  
1305 deficit finance tax cut.

1306 Mr. Price. And I just heard you say that you do not  
1307 support deficit financing for tax cuts.

1308 Ms. Rogers. That is right. So I like the president's  
1309 proposal to offset the cost by broadening the tax base.

1310 Mr. Price. By increasing taxes.

1311 Ms. Rogers. By broadening the tax base, and increasing  
1312 effect of tax rates but without increasing marginal tax  
1313 rates.

1314 Mr. Price. Okay. I think it is important to point out  
1315 that this payroll tax cut that is being talked about by the  
1316 president and others is actually a shift. It is just a shift  
1317 in who is paying for the Social Security benefits.

1318 Ms. Rogers. Well, it is a shift in the tax burden, you  
1319 are right, temporary shift in the tax burden, but actually,  
1320 we could do a revenue-neutral shift in the tax burden. Not  
1321 that I am proposing this, but if you raised taxes on the rich  
1322 and cut taxes on the poor, that would actually be stimulative

1323 to the economy. That is not what I am proposing to do, but I  
1324 am just illustrating the fact that you can keep average tax  
1325 rates constant, and redistribute the tax burden and actually  
1326 achieve one result in the short term, maybe a different  
1327 result in the longer term.

1328 Mr. Price. Actually, that is more consistent with our  
1329 budget did that we passed through this committee and through  
1330 the House is we broadened the base and lowered the rates. I  
1331 want to move on to the issue of territorial taxation because  
1332 I think this is incredibly important and Mr. Wall, you  
1333 mentioned that you are in Wisconsin. So overseas to you is  
1334 not overseas, is it? Is it just over the border?

1335 Mr. Wall. Correct.

1336 Mr. Price. So competition that businesses see in states  
1337 such as yours have to look to what the rate is in Canada and  
1338 decide whether or not you are going to house a facility in  
1339 Wisconsin or Canada, correct?

1340 Mr. Wall. That is an excellent point, Congressman. In  
1341 my testimony, the countries that we operate in, as I  
1342 mentioned before, when we look to expand capacity, it is a  
1343 [inaudible] of factors. Taxes is one of them. Logistical  
1344 cost is another. When you are shipping large truckers and  
1345 combines halfway across the ocean, you can imagine logistical  
1346 costs are very high, but with respect to your specific point,  
1347 you could put capacity in Canada and shipping southbound

1348 would not eat you up on logistical cost.

1349 Mr. Price. Right, and it is a whole lot easier, and  
1350 their tax rate is about 10 percent less than ours.

1351 Mr. Wall. That is exactly right.

1352 Mr. Price. Yeah, yeah. Mr. Hodge, I was interested in  
1353 your comments about the consumption tax, and you appended  
1354 your statement to say that if we did away with corporate  
1355 income tax, that you would supportive of a VAT tax. Is a  
1356 consumption tax not like a national retail sales tax? If we  
1357 do away with all income tax for both individuals and  
1358 corporations, is that not a way to truly invigorate the  
1359 economy by aligning our taxation with our form of commerce?

1360 Mr. Hodge. Well, most economists would agree that we  
1361 want to move toward a consumption base in our tax system, and  
1362 there are many ways that we can do that. You can do it  
1363 through an end stage retail sales tax, you can do it with a  
1364 value added tax, but also, a flat tax, like a Steve Forbes  
1365 style flat tax, is also a consumption tax because it has  
1366 removed savings and investment from the tax base. So there  
1367 are many ways you can sort of skin the consumption tax cat  
1368 and get there.

1369 I would be more preferential to a flat tax than moving  
1370 toward a VAT because I think that there as many problems with  
1371 that as we see in sales taxes at the state level, but we  
1372 should certainly be moving away from income-based taxes

1373 toward a consumption base.

1374 Mr. Price. And let me revisit the territorial issue  
1375 with you as well, because you said that actually having a  
1376 territorial system of taxation increases business activity  
1377 here, and can you expand on that and why that is?

1378 Mr. Hodge. I am sorry, say that again?

1379 Mr. Price. That having a territorial taxation would  
1380 increase business activity in the United States.

1381 Mr. Hodge. Well, it would lead first and foremost to a  
1382 great deal of repatriation of foreign profits that are now  
1383 trapped abroad, and that companies are reluctant to bring  
1384 back to the United States to pay this enormous toll charge  
1385 that we have set up to bring their own money back and invest  
1386 in the United States. So I think that moving toward a  
1387 territorial system would bring a flood of dollars back to the  
1388 United States. They could be invested here, creating jobs,  
1389 and R and D, and what have you. It is their money, but we  
1390 have set up such a toll system for them to bring it back that  
1391 the incentives are just simply in the wrong direction.

1392 Mr. Price. Thank you. Thank you, Mr. Chairman.

1393 Chairman Ryan. Thank you, Dr. Price. And like we often  
1394 say in Wisconsin: overseas, we refer to Lake Superior. It is  
1395 Illinois. Ms. Schwartz.

1396 Ms. Schwartz. Okay. Thank you. I appreciate this  
1397 conversation. I wanted to bring it back to what I think is

1398 | in some ways a bit of a broader view about tax policies. As  
1399 | we go forward, I think it was said by each of you that we are  
1400 | pro-growth. We think that economic growth is certainly very  
1401 | important to get ourselves out of where we are right now, but  
1402 | we need to understand what that takes. And to understand  
1403 | that, I think that the context within other issues we are  
1404 | dealing with, I think it was as [inaudible] actually talked  
1405 | about the deficit reduction and the need for fiscal  
1406 | responsibility, so I would say we cannot really not talk  
1407 | about corporate taxes or even individual tax reform without  
1408 | an understanding of this broader context of the need for  
1409 | revenue and then the need to reduce the deficit.

1410 |       Certainly, the concept that if we just lower taxes for  
1411 | the wealthy, particularly for wealthy corporations, that will  
1412 | in fact create jobs, which is a point, very clearly. If in  
1413 | fact that had worked, we would not be in this situation we  
1414 | are in. And so the concerns that I would have about the  
1415 | notion that the unpaid for tax breaks that were given during  
1416 | the last decade, the Bush tax cuts as we refer to them. Tax  
1417 | cuts for the wealthy, tax breaks for corporations that they  
1418 | would produce jobs. This failed to materialize. The fact  
1419 | that there are large unpaid for tax cuts did not lead to jobs  
1420 | creation the last decade has given us a staggering wage  
1421 | stagnation, which has made a very big difference to consumer  
1422 | demand, which of course industry needs because if consumers



1423 are not buying your products, you do not make them. So that  
1424 has had huge consequences.

1425       The lack of consumer spending and now, of course, the  
1426 excessive borrowing that consumers are now saying, "I cannot  
1427 do anymore," which is a good thing, has actually created  
1428 incredible stagnation in the economy. You could add to that  
1429 the political uncertainty, the almost default on our debts  
1430 created uncertainty in the investor community. Investor  
1431 confidence went to essentially zero. In August we had a  
1432 stunning turnaround from what we had seen as job growth over  
1433 the last year and a half. New jobs every month to zero jobs  
1434 because the investor community, the corporate Americans, the  
1435 people whose jobs said, "We cannot risk it, we do not know  
1436 what is going to happen, if in fact we are going to  
1437 potentially see government default on our international  
1438 loans."

1439       So, my question, particularly given what I have just  
1440 heard from particularly Mr. Hodge and Mr. Ryan, is that the  
1441 answer to this is to reduce corporate taxes and in fact, Mr.  
1442 Ryan suggested quite deliberately and I think that Mr. Hodge  
1443 did as well, the answer is to increase taxes for the middle  
1444 class, that individual tax rates, eliminating tax provisions  
1445 of deductions, for example. I think Mr. Ryan suggested that  
1446 we reduce tax benefits for saving, retirement savings, that  
1447 would be a way to pay for the lowering of the corporate tax

1448 rate. It seems that that would be the wrong way to go. And  
1449 I support lowering the corporate tax rate and broadening it,  
1450 getting rid of the special interest loopholes that in fact  
1451 may do no good anymore and are certainly not stimulating the  
1452 economy.

1453 So, my question is, in fact, and I will address this to  
1454 Ms. Rogers, is it important for us to look at tax reform in  
1455 the context of deficit reduction, in the context of how do we  
1456 give middle class Americans more dollars to create that  
1457 consumer demand so you can actually make products and sell it  
1458 to them. And even as we look at corporate tax rates and  
1459 international competitiveness, that we do that again in the  
1460 context of what creates jobs in the short term. There was a  
1461 great New York Times article this morning about the  
1462 president's jobs package, leading to potentially two percent  
1463 additional economic growth and a couple million jobs. That  
1464 is not something to put aside, so what can we do both in  
1465 looking at the short term demands for job creation, the  
1466 requirements for fiscal responsibility and the requirement of  
1467 additional revenue is part of how we get out of the debt we  
1468 are in. If you could in just a little less than in a minute,  
1469 give us your opinion about whether that is the right context  
1470 to be looking at this.

1471 Ms. Rogers. Well, I think we absolutely have to be  
1472 talking about the deficit effects on the deficit, even the

1473 short-term. I think that it is possible to broaden the tax  
1474 base without overly burdening middle class households. Just  
1475 because we are talking about looking at the tax expenditures  
1476 within the individual income tax and those benefit all income  
1477 tax payers, not just the rich. It does not mean we have to  
1478 eliminate those tax expenditures, there are ways of limiting  
1479 those tax expenditures in ways that are very progressive. So  
1480 the president's proposal to limit itemized items to 20  
1481 percent is an example of how you could pare back on some tax  
1482 expenditures without burdening the middle class.

1483 Ms. Schwartz. Thank you.

1484 Chairman Ryan. Thank you. Mr. Lankford.

1485 Mr. Lankford. Thank you. Witnesses, thank you all for  
1486 being here. This is very helpful and this is a good  
1487 conversation for us to have in a bipartisan manner, to be  
1488 able to talk through the issues. This is something we kick  
1489 around a lot on the floor, a lot in the hallways, and we need  
1490 to be able to determine what does that mean by dealing with  
1491 tax code and tax policy and broadening the base and lowering  
1492 the rates and all these things are great terms, but getting a  
1493 chance to walk through some of the dynamics of that with you  
1494 all is very helpful. So I appreciate the time that you all  
1495 put into doing this.

1496 So let me continue on a conversation that has already  
1497 started on the issue of repatriation. I have multiple

1498 questions on this and I have not had the opportunity to hear  
1499 your comments on that. What are your initial comments on the  
1500 territorial versus global system? And two issues, and I am  
1501 going to come back to everyone on this, one is that one-year,  
1502 two-year repatriation or just wiping it out completely and  
1503 just moving to a completely territorial system versus global  
1504 system on how we handle international business earnings.

1505 Ms. Rogers. So, on international and corporate tax  
1506 reform, I think it follows the same principles as the rest of  
1507 the tax system in that if we are talking about ways to reduce  
1508 the effective rates of taxation on businesses, we have to  
1509 worry about what is happening to revenue levels. We cannot  
1510 just count on the growth to make up for the loss of revenue.

1511 Mr. Lankford. Let me just clarify, because I do want to  
1512 have a conversation with this, back and forth. That is  
1513 assuming that companies are going to bring those assets back  
1514 at some point and they will be taxed at the 35 percent rate  
1515 or whatever rate it is. So, is that what you are counting as  
1516 a loss? Is the assumption that they will eventually bring it  
1517 back or is the assumption they made that money in Canada,  
1518 they are going to leave it in Canada, it is never coming  
1519 back? Which one is your assumption on that?

1520 Ms. Rogers. Well, probably somewhere in between. I  
1521 mean whenever we give a tax break to do anything, there is  
1522 some incentive for the business to do what it is we are

1523 encouraging them to do. We do not know what their response  
1524 will be and part of that lower tax receipt is a response to  
1525 businesses shifting activity to lower tax activities. So,  
1526 some of that tax cut is going to take effect in the form of  
1527 lower revenue and we have to worry about that.

1528 Mr. Lankford. So would it be better to leave the higher  
1529 rate and just let it play out and allow companies that have  
1530 investments overseas to leave it overseas, maybe they will  
1531 bring it back, maybe they will leave it there, but just allow  
1532 it at the same rate, is that your recommendation?

1533 Ms. Rogers. I do not know. I do not want to make a  
1534 recommendation on that proposal. I just want to caution that  
1535 it sounds to me like that is narrowing the tax base or  
1536 reducing taxes and we have to worry about whether it is worth  
1537 it is cost.

1538 Mr. Lankford. Thank you, that is fair enough, Mr.  
1539 Hodge.

1540 Mr. Hodge. Well, I think we can learn some experience  
1541 here from both Great Britain and Japan, which are the two  
1542 largest and most recent countries to move to a territorial  
1543 system, and for two very different reasons. One, Great  
1544 Britain was actually seeing the flight of companies leaving  
1545 Great Britain because they had a high corporate rate and a  
1546 world-wide system. So they left to Ireland and Switzerland  
1547 and Netherlands to seek some relief from that. And the

1548 minute that they moved towards a territorial system, they saw  
1549 some of those companies intending to come back to Great  
1550 Britain.

1551 Japan had a very different experience, as I mentioned  
1552 earlier. They saw this locking out effect, of which their  
1553 world-wide system was keeping profits abroad, largely in  
1554 Asia, some here in the Unites States, and when they moved to  
1555 a territorial system, they saw some of those profits starting  
1556 to come back to Japan. I think we suffer many of the same  
1557 consequences that both of those countries are seeing and that  
1558 is the reason we ought to move very, very swiftly to a  
1559 territorial system. So that we can unlock that locking in  
1560 effect that is trapping all of those profits abroad that  
1561 should be here and invested in the United States.

1562 Mr. Lankford. Okay, let me make a follow-up, just take  
1563 this back and forth. Several months ago Timothy Geithner was  
1564 actually seated in that same seat, we had this same  
1565 conversation. I know you are sitting in the secretary's  
1566 chair. We had the same conversation about territorial  
1567 taxation or global taxation. The president was very  
1568 impassioned in his state of the union address and dealt with  
1569 corporate taxes, about lowering the rate and broadening the  
1570 base, but had not talked about territorial versus global. I  
1571 had asked the secretary about that. He did not give me an  
1572 answer one direction or another on a preference on that.

1573 That was an interesting dialogue to me and I have still yet  
1574 to be able to hear from the administration's perspective on  
1575 that. I do not know if anyone has heard the administration  
1576 be able to state a perspective on this other than just  
1577 lowering the rate and broadening the base. The issue comes  
1578 down to what we were just talking about before. Is it a loss  
1579 of tax revenues to be able to deal with repatriation issue,  
1580 number one? And let me go ahead and skip to number two on  
1581 that, is it better to do just permanent, or is it better to  
1582 say until we can get to one or two year repatriation, just  
1583 exemption?

1584 Mr. Hodge. Well, I am always reluctant to support any  
1585 sort of temporary measures because I think whether it is  
1586 temporary, back-to-school holidays, sales tax holidays or  
1587 payroll tax holidays, that is bad tax policy. It creates  
1588 uncertainty in the tax system and it violates most of our  
1589 principles of tax policy. But the sooner that we move to a  
1590 territorial system, the better off the U.S. Economy will be  
1591 and the more competitive U.S. businesses will be. Okay,  
1592 thank you Mr. Chairman, I yield back, and Mr. Hodge, I  
1593 apologize for running out of time on that.

1594 Chairman Ryan. Ms. Moore?

1595 Ms. Moore. I want to thank each and every one of you  
1596 for your appearance here today. In particular, I want to  
1597 thank Mr. Wall for being here. I have had many meals from

1598 the Case Company, my father worked there for 40 something  
1599 years, my uncle has worked there for several years and I have  
1600 a great affection for the Case Company. And I want to thank  
1601 Mr. Hodge for being here and Dr. Rogers for being here as  
1602 well.

1603 Let me get right in to my questioning with Mr. Wall.  
1604 You are pushing for this territorial system and apparently  
1605 Mr. Hodge thinks this is a good system as well. I guess my  
1606 question would be, first of all, how much of this \$3 trillion  
1607 we hear about, 3 or \$4 trillion, that companies have sitting  
1608 on the side, how much would you say that Case has sitting on  
1609 the side, waiting for tax certainty?

1610 Mr. Wall. Thank you Congresswoman. I think it is  
1611 important we give a brief  
1612 Background.

1613 Ms. Moore. I do not want you to take up all my time.

1614 Mr. Wall. I will be very brief.

1615 Ms. Moore. I want the number, the amount of money.

1616 Mr. Wall. Insignificant. Our structures, we have very  
1617 few, a handful, of corporations beneath the United States. We  
1618 are a foreign investment in the United States, so when I  
1619 advocate territorial, it is not a significant benefit for our  
1620 company. To me, it is our prudent tax policy, which I put it  
1621 in my written testimony.

1622 Ms. Moore. Okay, thank you so much. Mr. Hodge, I am



1623 really grateful to you for the \$500 per child tax credit that  
1624 you indicate that you pushed for in the contract for the  
1625 people during the Newt Gingrich era. We have all seen  
1626 reports as recently as today or yesterday that one in six  
1627 people are poor in America. So I am wondering how your view  
1628 of consumption based tax or flat based tax, how do you think  
1629 that that will fair on the poor? And, indeed, children are  
1630 the poorest among the population. How does that square with  
1631 your view that we ought to move to consumption based taxes?

1632 Mr. Wall. Well, I think you probably know that half of  
1633 all Americans pay no income taxes and many of those people  
1634 actually get refundable tax credits through things like the  
1635 \$500 tax credit. We are giving out a little over \$100  
1636 billion in refundable tax credits this year to people who pay  
1637 no income tax. So that is actually a larger amount than all  
1638 the corporate loopholes combined.

1639 Ms. Moore. So if one in six people are poor, and they  
1640 have to consume, they have to buy bread and washers and  
1641 dryers and they have to have stoves and refrigerators, how  
1642 would a consumption based tax, do you think, how would they  
1643 fare under that proposal? Would they not be more poor  
1644 people? What if we were to move to a flatter tax?

1645 Mr. Wall. I do not think consumption taxes would drive  
1646 people into poverty, but I think anyone who consumes anything  
1647 would pay a sales tax for the consumption.

1648 Ms. Moore. Okay, thank you, thank you very much. Mr.  
1649 Wall, I want you to respond to Dr. Rogers indication that if  
1650 we were to move to a territorial system, that we could not be  
1651 certain whether or not those dollars would actually be used  
1652 to invest here in the United States. We would lose the  
1653 revenue but there would be no certainty that those monies  
1654 would be used for investment. Like now, money is sitting on  
1655 the sideline, and corporations are profitable, but they are  
1656 not re-investing. So what could you say to that point?

1657 Mr. Wall. Congresswoman, my response would be as Mr.  
1658 Hodge indicated, the lock-out effect, trillions of dollars,  
1659 if there was a patron holiday, or whatever Congress deemed  
1660 appropriate, money would come back and companies are in the  
1661 business of investing that money.

1662 Ms. Moore. Thank you, thank you. Dr. Rogers, I have  
1663 not been for the just tax for the rich thing; I say we let  
1664 all of the Bush-era tax cuts expire and get rid of all of  
1665 them. Can you respond to that economist model?

1666 Ms. Rogers. Well, yeah, I kind of agree with you, but I  
1667 am speaking on my own behalf when I say that. The Bush tax  
1668 cuts have a cost over 10 years of over two and a half  
1669 trillion dollars without counting interest costs.

1670 Ms. Moore. And they do not help the poor as much as  
1671 they do the rich.

1672 Ms. Rogers. That is right, and that does not count the

1673 | AMT relief that we needed to pass every year to offset some  
1674 | of the facts of the Bush tax cuts. So, put those together  
1675 | and the CPO says that is \$4 trillion, over 10 years.

1676 |       Ms. Moore. That would solve my problems right now. Get  
1677 | over George W. Bush.

1678 |       Ms. Rogers. Or either, I mean, what I have been trying  
1679 | to stress is that sticking to that current law baseline does  
1680 | not require that we stick to current laws. So if there are  
1681 | parts in the Bush tax cuts that both Democrats and  
1682 | Republicans like and want to keep, what it suggests is that  
1683 | we just try to find a way to pay for it. If we really want  
1684 | to keep them, they must be worth off setting its cost with  
1685 | some other types of base-broadening tax reform.

1686 |       Chairman Ryan. Thank you Dr. Rogers, thank you Ms.  
1687 | Moore. Mr. Ribble.

1688 |       Mr. Ribble. Thank you, Mr. Chairman. Ranking Member  
1689 | Van Hollen, and thank you for calling for the hearing this  
1690 | morning. Mr. Wall, it is good to see you. I am from Green  
1691 | Bay. Feel free to expand up in the 8th District any time you  
1692 | like.

1693 |       Mr. Wall. No problem.

1694 |       Mr. Ribble. And so, it is good to be here. Ms. Rogers,  
1695 | was it last December that the Bush rates were extended?

1696 |       Ms. Rogers. Yes.

1697 |       Mr. Ribble. So it is really the Obama rates, correct?

1698 Ms. Rogers. Yeah, you can call them the Bush-Obama tax  
1699 cuts now.

1700 Mr. Ribble. Thank you very much.

1701 Ms. Rogers. I have talked about them that way, in fact.

1702 Mr. Ribble. I mean, we seem to reinvent history here.

1703 Those rates were extended under President Obama, most  
1704 recently. I do want to ask Mr. Hodge a question though. You  
1705 mentioned in your testimony that the tax cut code ought to be  
1706 simple, transparent and equitable. Those were the three  
1707 words I think you said. Am I describing them accurately?

1708 Mr. Hodge. Well, not equitable. I talked about a new  
1709 way of looking at equity, but the tax code should be  
1710 transparent, it should be simple, it should be neutral to  
1711 economic decision making.

1712 Mr. Ribble. Okay, this is the tax code, roughly 10,000  
1713 pages here. Would you say it is simple?

1714 Mr. Hodge. No, we have actually used that as a  
1715 doorstop.

1716 Mr. Ribble. I have been using it as a paperweight in my  
1717 office. But Ms. Rogers, would you call it simple?

1718 Ms. Rogers. No.

1719 Mr. Ribble. No. Mr. Wall?

1720 Mr. Wall. It is not simple.

1721 Mr. Ribble. It seems to me that every time Congress,  
1722 and I have only been here nine months, so I do not have all

1723 | the historical perspective on how it got here, but it does  
1724 | seem like every time Congress decides to simplify it, we add  
1725 | 500 or 600 pages of complexity. Is that kind of how you see  
1726 | it too, Mr. Wall?

1727 |       Mr. Wall. Yes, Congressman.

1728 |       Mr. Ribble. Yeah. Mr. Hodge?

1729 |       Mr. Hodge. Absolutely.

1730 |       Mr. Ribble. And, Ms. Rogers?

1731 |       Ms. Rogers. Yeah.

1732 |       Mr. Ribble. Yeah. Now, that is my fear, is that we are  
1733 | going to kind of nibble around the edges here, not really do  
1734 | any real true tax reform and we are going to end up in an  
1735 | effort to simplify something, make something more complex,  
1736 | more inequitable, more difficult for Americans to figure it  
1737 | all out. It just costs a God-awful amount of money for most  
1738 | Americans to even file their tax returns, now I cannot even  
1739 | imagine what it is like for a company like yours. But there  
1740 | is a tax on a tax. Who pays corporate taxes? I mean, where  
1741 | do you get the money the pay those corporate taxes from? Do  
1742 | you borrow it, or where do you get that money?

1743 |       Mr. Wall. Corporate taxes are levied out of the  
1744 | company's profits. It is a tax on labor, it is a tax on  
1745 | capital formation.

1746 |       Mr. Ribble. So you get those profits from selling  
1747 | product?

1748 Mr. Wall. Absolutely.

1749 Mr. Ribble. And those profits build in the taxes into  
1750 the cost of the products? Would you sell your products for  
1751 less money if your taxes were at a lower rate?

1752 Mr. Wall. If our taxes were at a lower rate, the market  
1753 advantage, probably.

1754 Mr. Ribble. Yeah, I mean, at the end of the day, for  
1755 the most part, really, consumers pay all taxes. Every dollar  
1756 of tax that is paid, is paid by consumers. You are going to  
1757 pass it on. I ran my own roofing company for years and  
1758 years, and roofing costs more when taxes are higher, costs  
1759 less when taxes are lower.

1760 Mr. Hodge, looking at the flat rate that you mentioned,  
1761 equitable taxes should apply a single flat rate on most  
1762 everyone equally. That way every citizen pays at least  
1763 something toward the basic cost of government. I think  
1764 Representative Moore makes a valid question here, not so much  
1765 on the consumption side, but on a flat tax rate. How would  
1766 you structure a flat tax rate so as to not penalize lower  
1767 income or poor families?

1768 Mr. Hodge. Well, let me just premise that by saying  
1769 that I think we have too many people right now who are not  
1770 paying any income taxes whatsoever and thus not contributing  
1771 to the basic cost of government. They are consuming  
1772 government, they are reaping great benefits from it, but they

1773 are not contributing to it. And I think that is a problem  
1774 both fiscally and also for our nation's democracy. That more  
1775 people benefit from our government than are actually  
1776 contributing to it. And there are many ways to protect them  
1777 and we do have a standard deduction and so forth, but we have  
1778 simply knocked too many people off the tax rolls in recent  
1779 years. The tax code has always protected the very poor, and  
1780 that goes back to 1913, but I do think right now we have too  
1781 many people who are paying nothing and contributing nothing  
1782 to the cost of government and actually they are getting a  
1783 check back from the IRS. They are looking at April 15th as  
1784 payday rather than tax day.

1785 Mr. Ribble. Thank you very much, and thank you to all  
1786 three of you for spending some time with us this morning.

1787 Mr. Chairman, I yield back.

1788 Chairman Ryan. Mr. Pascrell.

1789 Mr. Pascrell. Thank you, Mr. Chairman. Mr. Chairman, I  
1790 want to commend you and Mr. Van Hollen and the witnesses  
1791 today, in both sides of the aisle, but what I consider to be  
1792 one of the most civil discussions about a very serious topic.  
1793 Neither party is privy to virtue one what we are trying to  
1794 do. And the book that was held up before by the gentleman  
1795 from Wisconsin, what percentage of that tax code is there to  
1796 protect the very two or three percent of the people we are  
1797 talking about at the top of the scale? They have hundreds

1798 and hundreds of attorneys. The average guy, like you or like  
1799 me, somewhat, they do not have any lawyers to deal with these  
1800 things. And I think that is something we ought to address.  
1801 We are talking about increasing the number of pages in the  
1802 tax code over the years, every president said they were going  
1803 to shrink it, every Congressman is going to shrink it; it  
1804 only got worse because they are a lot smarter than we are.  
1805 Those lawyers have gotten all kinds of concessions and unless  
1806 we address that, and you know what, Mr. Chairman? I got to  
1807 give the tea party credit. As your wing of the party, we  
1808 have our wings, you have your wings, and they brought this  
1809 subject, if they only understand all the facts rather than  
1810 just having blinders on, I think they would understand what  
1811 we are dealing with and that is, the rich got richer and the  
1812 poor got poorer. That is an oversimplification, Mr.  
1813 Chairman, but that is true.

1814 My friend from Oklahoma, who talked about repatriation,  
1815 we tried this in 2004: 105, 110, companies. Chamber Watch in  
1816 April of this year was very specific about the fact that no  
1817 jobs were created. None. Zero. In fact, of those 105 major  
1818 companies who took advantage of that repatriation with five  
1819 and a quarter percent coming back on tax, on what was coming  
1820 back into this country. Many of them, not most of them, many  
1821 of them had tax cuts. Not only did they have tax cuts they  
1822 cut jobs. So, we need to put things in context to see how



1823 | these things really turn out.

1824 |         Now, the other side, your side Mr. Chairman, cut taxes,  
1825 | we joined you in some of them, tax cuts in 2000, 2001, 2003  
1826 | made predictions, just like Mr. Obama made predictions in his  
1827 | team, both of them totally wrong about what was going to  
1828 | happen if we cut taxes in 2001, 2003 how many jobs would be  
1829 | created. You had to create 5 million jobs and we know it was  
1830 | less than half of that. Both sides do not know what they are  
1831 | talking about. And I would rather listen to the people in  
1832 | this room, than the folks from Yale or Harvard who has been  
1833 | giving me advice over the last 12 years. I can learn more in  
1834 | this room, God Bless you, in terms of boots on the ground, in  
1835 | terms of boots on the ground than I can learn in a minute in  
1836 | any of those folks that we have been listening to. We have  
1837 | got the protocol and the models wrong. And if you look back  
1838 | into the Financial Times at those series of articles back in  
1839 | 2003, you will see what was predicted and what really came  
1840 | out. And that it is why it was very disappointing. And the  
1841 | Democrats were obviously happy that they did not created the  
1842 | jobs; I am being cynical now, back in 2001 and 2003, and just  
1843 | as many folks on your side hopefully do not see an increase  
1844 | in jobs, and we will get that guy in the White House,  
1845 | whatever it takes. I would rather listen to the folks in  
1846 | this room, Mr. Chairman.

1847 |         Now, Ms. Rogers. Today, I think, contrary to common

1848 | perception, federal taxes at the lowest level in over 50  
1849 | years, federal state and local income taxes, and by the way,  
1850 | Mr. Hodge, you may not like it that 50 percent of the people  
1851 | are not paying income tax, but you take a look at all of the  
1852 | other federal taxes that those people pay. Look at it in  
1853 | context, and they pay a higher percentage of what they are  
1854 | worth than those people who are paying income taxes. Please  
1855 | put it in context. Please put it in context. Those people  
1856 | pay other federal taxes, do they not, Mr. Hodge? Do they or  
1857 | do they not?

1858 |         Mr. Hodge. They do but it is much smaller.

1859 |         Mr. Pascrell. Do you know how much the percentage of  
1860 | what they are worth is?

1861 |         Mr. Hodge. Actually people in the lowest tax bracket,  
1862 | including all of their taxes are in negative effective tax  
1863 | rates.

1864 |         Mr. Pascrell. Even when you include the income taxes?

1865 |         Mr. Hodge. When you include the refundable tax.

1866 |         Mr. Pascrell. Well, that is not what I asked you.

1867 |         Chairman Ryan. Thank you, Mr. Pascrell. On that sunny  
1868 | bipartisan note, we will turn it over to Mr. Huelskamp.

1869 |         Mr. Huelskamp. Thank you, Mr. Chairman. I appreciate  
1870 | the opportunity to ask a few questions of the folks. And I  
1871 | want to come to Mr. Wall for the last question because I to  
1872 | hear from someone outside the room that is actually in the

1873 world of creating jobs. I particularly appreciate your  
1874 testimony so far. One of the first comments and observation  
1875 that I would like to make and ask a question of Ms. Rogers,  
1876 is you were talking about sticking to current baseline by the  
1877 estimates out of my office on January 1, 2013, if as Mr. Van  
1878 Hollen indicated if Congress took a 10 year vacation and did  
1879 nothing we would have about \$5 trillion in tax increases over  
1880 the next decade. That is the current baseline if nothing  
1881 changes. Do you still support sticking to the current  
1882 baseline and as far as its impact potentially on the economy:  
1883 a \$5 trillion tax increase that that is good for the economy?

1884 Ms. Rogers. I think it is needed for the economy, for  
1885 both the medium term and longer term and I think that it does  
1886 not require reverting to Clinton era tax rates, despite the  
1887 fact that I do not think that is also very bad for the  
1888 economy kinds of tax rates. I think that it is an  
1889 opportunity to commit to a strict version of pay-as-you go  
1890 rules, which is just to say whatever you want to keep in  
1891 terms of extended tax cuts you can pay for them, because  
1892 right now in current law we have committed to an expiration  
1893 of all the Bush-Obama tax cuts at the end of 2012, so I am  
1894 just asking that this committee, and Congress more generally  
1895 commit to pay-as-you-go.

1896 Mr. Huelskamp. But you do not believe the president  
1897 should commit to pay-as-you-go on his payroll tax proposals,

1898 | is that correct?

1899 |       Ms. Rogers. No, I support the idea of offsetting the  
1900 | cost of those as well.

1901 |       Mr. Huelskamp. I read the bill last night, and there is  
1902 | no offset, essentially it is borrowing money, debt payments  
1903 | is what will be the offset. There is no offset in the  
1904 | president's bill; it is borrow and pay later, not pay-as-you-  
1905 | go. The question I would ask, we have \$5 trillion tax  
1906 | increase potentially facing if we do not make some progress  
1907 | here.

1908 |       I appreciate the discussing today, but Mr. Wall, the  
1909 | question I would have for you, and as you talked about  
1910 | certainty, and temporary tax cuts, temporary tax relief,  
1911 | temporary measures as we have seen in Obama's Stimulus 1,  
1912 | Bush Stimulus 1, Obama Stimulus 2. How many years do you  
1913 | need to say that is the kind of certainty I need, and my  
1914 | problem is, as a member of Congress and everybody here is  
1915 | that we cannot bind future congresses. We can try to tie  
1916 | them down into a constitutional amendment, on the balanced  
1917 | budget amendment, but how many years do you need of certainty  
1918 | to say I can make those investment decisions?

1919 |       Mr. Wall. Thank you, congressman, with respect your  
1920 | question. I would say permanent; what I am advocating is not  
1921 | temporary a stimulus if you will: permanent stable  
1922 | fundamental corporate tax reform. We talked about the

1923 corporate taxes that was waged on capital formation, labor  
1924 and customers. Corporations have the jobs. If the tax rate  
1925 could be lower, when look at our competitors the OECD would  
1926 stimulate investment with the United States. I think that  
1927 would be huge for investment or job creation.

1928 Mr. Huelskamp. So, if, by some political miracle, and  
1929 maybe I am not optimistic enough, the House Republican Budget  
1930 that presumes fundamental tax reform would pass and become  
1931 law; and this is the only chamber that has actually suggested  
1932 that, becomes permanent in this year sometime before January  
1933 2013, you would think that is a good enough signal that a  
1934 future congress could come in on sometime in the next year or  
1935 two or three or four or five, make changes again, but if you  
1936 were told we passed it, hopefully it is going to stick, that  
1937 would be permanent enough for you because that is the  
1938 problem; they could change it in two years.

1939 Mr. Wall. That is absolutely right. I mean we need the  
1940 message that it is stable, it is permanent, the other side of  
1941 the equation I mentioned in my written testimony: regulatory  
1942 reform. The burden of regulation is loosened up; that is the  
1943 type of message I think that would instill corporate  
1944 confidence.

1945 Mr. Huelskamp. I appreciate that, and Mr. Hodge, I  
1946 appreciate you being here as well. What is your expectation  
1947 of what would happen if we fully implemented the Obama

1948 stimulus plan Number 2, how many jobs would that create in  
1949 your best guess?

1950 Mr. Hodge. Few, if any. Jobs are not created out on  
1951 temporary measures that can create long term expectations as  
1952 we have been discussing. And right now, the long term  
1953 expectations in the business community looking at the economy  
1954 is very, very poor. And I doubt that even a small incentive  
1955 would encourage someone to hire someone who could cost tens  
1956 of thousands of dollars over the long term. If you get a  
1957 \$5,000 tax credit to hire a \$25,000 a year worker, that  
1958 person is going to cost \$125,000 over the next five years, so  
1959 that incentive is relatively small for that long term  
1960 commitment. And so you ought to be absolutely sure that you  
1961 have profits and business that is going to allow you to keep  
1962 that person for the long term, and right now too few  
1963 businesses have that certainty.

1964 Mr. Huelskamp. Thank you. Mr. Chairman and Ranking  
1965 Member I appreciate the great panel today.

1966 Chairman Ryan. Ms. McCollum

1967 Ms. McCollum. Thank you Mr. Chairman for the  
1968 temperature in this room so you and I do not feel so  
1969 homesick. It is freezing in here. I just want to go back  
1970 and I think demystify what some of the conversation has been  
1971 about what people pay for income taxes, who pays and who does  
1972 not pay. And I am going to give my say. The data is from

1973 the Tax Foundation and it shows that in 2008, the average  
1974 income for the bottom half of tax payers was \$15,300. This  
1975 year, the first \$9,350 of income is exempt from taxes for  
1976 singles and is \$18,700 for married couples; that is slightly  
1977 more than in 2008. And that means that millions of the poor  
1978 do not make enough money to owe income taxes. It is not a  
1979 question that they decided not to pay income taxes; many of  
1980 them do not make enough money to owe income taxes.

1981         And as was pointed out, they do still pay plenty of  
1982 other taxes: federal, payroll tax, which right now is a  
1983 holiday for them, so that is the stimulative effect that Dr.  
1984 Rogers was talking about. They pay gas tax. They are paying  
1985 sales tax in their states. They are paying utility taxes and  
1986 other taxes that they have no choice; they have no  
1987 discretion. If you have water, if you have electric and  
1988 there is a utility tax on it they are paying it.

1989         And then, when it comes to state and local taxes, the  
1990 poor bear an even heavier burden than the rich in every state  
1991 except Vermont; and that is the Institute of Taxation and  
1992 Economic Policy that did a calculation on the data. Those  
1993 are not my numbers or anything that has been cooked up.

1994         And this just troubles me. We throw out our good  
1995 neighbor to the north: Canada. We talk about our strong ally  
1996 in Asia: Japan. And when we talk about these economic  
1997 comparisons, we are not talking about how they are

1998 fundamentally structured and function different within their  
1999 business communities. In Canada, businesses do not have the  
2000 burden of health care the way that your business does here.  
2001 In Japan, the government decides it is going to work with its  
2002 businesses to do R&D and by golly, they are going to have the  
2003 best battery technology in the world and they help their  
2004 corporations do it.

2005 So, when just kind of start throwing out countries, and  
2006 Germany does the same thing, we sometimes shorthand things to  
2007 make it work for the argument that we have. But here is my  
2008 question. I am very concerned, and I did not vote for the  
2009 Bush tax cuts, I did not vote for the Obama tax cuts, because  
2010 I just thought we were too rosy with the scenario about what  
2011 was going on out there and there was too much uncertainty and  
2012 too much unpredictability.

2013 And here is my problem: I am willing to cut; I am  
2014 willing to cut into programs that I think really make a  
2015 difference in investing in our future but we need to do  
2016 something about our deficit. But what bothers me is when we  
2017 talk about the income taxes, in particular, it is okay to go  
2018 out and borrow the money on those. So, my question is, to  
2019 the panel, do you have anything that shows, anything at all,  
2020 any studies, that support the notion that tax cuts at this  
2021 magnitude are ever going to pay for themselves, that will  
2022 help reduce the deficit, or are we just going to continue to



2023 make no investments in our future? And we will start with  
2024 Mr. Rogers and work down.

2025 Ms. Rogers. No, I mean, I actually do not think any  
2026 economist would claim that the tax cuts would pay for  
2027 themselves, so it has a cost, in other words. So we have to  
2028 weigh the cost against the benefit, and I think you bring up  
2029 an important point, which is that we have to start  
2030 considering not do we like the tax cuts, but do we like them  
2031 better than alternative uses of that money, because it is a  
2032 lot of money and there are a lot of investments that  
2033 government could make or other forms of spending they could  
2034 make, and we should be weighing those trade-offs instead of  
2035 just saying we like the tax cuts and we would rather keep  
2036 them than lose them.

2037 Mr. Hodge. I would be happy to share with you some OECD  
2038 research looking at the experience of other countries in  
2039 cutting their corporate taxes while broadening their bases.

2040 Ms. McCollum. Mr. Hodge that goes to my point. What  
2041 are those companies putting into R&D? What are those  
2042 countries doing for health care? I think we need a balanced  
2043 approach when we talk about that; if that includes everything  
2044 then I would love to see it.

2045 Mr. Hodge. Well, this research is looking at what are  
2046 the revenue losses from corporate tax reform and they find  
2047 out that, generally speaking, that these kinds of corporate

2048 tax reductions do not lose as much money for the treasury as  
2049 were expected and for some reasons it is because of the base  
2050 broadening.

2051 Ms. McCollum. Mr. Hodge is referring to the individual  
2052 income tax when he talked about the tax cuts.

2053 Mr. Hodge. I think that we should be broadening the  
2054 bases we lowered individual rates as well. There is \$900  
2055 billion worth of tax expenditures in the individual code; I  
2056 do not think all of them should be eliminated, but many of  
2057 them can while we cut those rates. I will be the first to  
2058 start clicking off the tax expenditures we can eliminate.

2059 Chairman Ryan. Thank you. Mr. Woodall.

2060 Mr. Woodall. Thank you, Mr. Chairman, and thank you all  
2061 for being here. Mr. Hodge, thank you for the time you have  
2062 invested in us in tax policy over the years in the 7th  
2063 District of Georgia, I appreciate that. Dr, Rodgers, do you  
2064 think it is important for everybody to have skin in the game?  
2065 You talked a lot about incentives and that somewhere up there  
2066 on the margin high rates matter; they affect people's  
2067 incentives. Low rates, I would argue, also matter. Do we,  
2068 to keep this American experiment alive, do we all need skin  
2069 in the game or is it okay to move folks off the tax rolls?

2070 Ms. Rogers. I, personally, would prefer that most  
2071 people be on the tax rolls but we already all have skin in  
2072 the game in one way or another. I mean, I think that

2073 focusing our attentions just on who pays federal income taxes  
2074 is a little bit of a narrow view of who has skin in the game.  
2075 There are opportunity costs of how we use are funds, and so,  
2076 in a sense, we all have skin in the game.

2077         Mr. Woodall. I absolutely agree with you. I think we  
2078 spend much too much time talking about the income tax,  
2079 payroll tax is the largest tax; 80 percent of American  
2080 families pay it and we spend very little time talking about  
2081 that. Though, when we talk about looking at all of those  
2082 stages I look at the CBO's report, for example, an effective  
2083 tax rates. To the point my colleagues were making earlier,  
2084 yes, according to the CBO, the two bottom quintiles in  
2085 America have a negative income tax rate. They do have a four  
2086 percent effective tax rate, but only because the CBO believes  
2087 that the payroll tax that corporations pay on their employees  
2088 behalf is actually a cost to the employee; only because the  
2089 CBO believes that corporate income taxes are a cost to the  
2090 consumer and making both of those conclusions folks still  
2091 have skin in the game. Do you share those conclusions? That  
2092 when we tax corporations with a payroll tax, that is really a  
2093 cost to workers and when we have the corporate income tax  
2094 that really goes lots of different places, but goes partially  
2095 to consumer costs as well?

2096         Ms. Rogers. The way CBO constructs effective tax rates  
2097 is it assigns the burden of any tax to ultimately a real

2098 person. So you can tax corporations in a legal sense. You  
2099 can tax businesses in a legal sense. But ultimately, it has  
2100 to be traced down to some real person, an individual in a  
2101 household that bears the burden. It can be bearing the  
2102 burden because you are the employee of a firm that pays the  
2103 taxes. It could be because you are the purchaser of a  
2104 product that that corporation makes. Or it could be because  
2105 it is an income tax directly on the household.

2106 So all CBO does is make certain assumptions based on  
2107 empirical research about the demand and supply in certain  
2108 markets to assign the burden to certain households.

2109 Mr. Woodall. It all comes back to the only taxpayer we  
2110 have in this country.

2111 Ms. Rogers. Is real people, yes.

2112 Mr. Woodall. I have always been interested in a  
2113 symposium the joint tax committee did back in 1997 that you  
2114 participated in. I think you were the non-supply sider  
2115 there. They tried to bring in an entire spectrum of  
2116 [inaudible] folks.

2117 Ms. Rogers. Actually, I had a model that was very much  
2118 a supply-side model.

2119 Mr. Woodall. It was the Fullerton -- what did they call  
2120 it?

2121 Ms. Rogers. The Fullerton-Rogers model.

2122 Mr. Woodall. Fullerton-Rogers model. What I thought

2123 was interesting, and for folks who have not ever looked at  
2124 that symposium, joint tax was trying to figure out how to  
2125 model consumption tax economy because they just did not have  
2126 a model that could handle fundamental tax reform, like the  
2127 fair tax, for example. Economists do not always agree on a  
2128 lot, but what I thought was interesting about the eight of  
2129 those groups that participated with you in that study is that  
2130 absolutely every group said if we moved to a consumption tax  
2131 model from our current model, the economy would grow faster.  
2132 That was the one thing you all agreed on. You differed on  
2133 whether capital stock would grow a little or a lot. You  
2134 differed on the labor effects, but every single group agreed  
2135 that under a consumption tax, the economy would grow faster.

2136 Ms. Rogers. Can I explain a little bit of that though?  
2137 One thing we learned from that experiment was that when you  
2138 move from our current income tax system to a broad base  
2139 consumption tax, what you get a lot of benefits from is  
2140 mostly the broader base, more than the switch from an income  
2141 tax base to a consumption tax base.

2142 Mr. Woodall. Though even the unified income tax that  
2143 you also modeled that broadened the base did not report the  
2144 same kind of growth that the consumption tax model with that  
2145 broader base.

2146 Ms. Rogers. That is true. That is true.

2147 Mr. Woodall. Now with my last 15 seconds, Mr. Wall, one

2148 of your big competitors, AGCO, is in my district, so I am  
2149 interested in your industry succeeding, and I am interested  
2150 in what one of my colleagues asked you earlier. Here we are,  
2151 we have the president proposing about a half trillion dollars  
2152 worth of stimulative policy, in his words. Is it your  
2153 position that however it is that we would distribute that  
2154 kind of volume of money, something temporary, less valuable  
2155 to you than something permanent? We live in a give it to me  
2156 now economy, but you are saying, "Give me something smaller  
2157 that is permanent, rather than something big that is right  
2158 now."

2159 Mr. Wall. Congressman, we are in Georgia, as well. But  
2160 with respect to your question, permanent, stable tax reform.  
2161 These temporary incentives are not helpful; we look at  
2162 investment and return.

2163 Mr. Woodall. Thank you.

2164 Chairman Ryan. Mr. Yarmuth.

2165 Mr. Yarmuth. Thank you, Mr. Chairman. Thanks to all  
2166 the witnesses. About four or five months ago, I represent  
2167 Louisville, Kentucky, and we hosted through the Chamber of  
2168 Commerce in Louisville, a White House business roundtable.  
2169 There were 30 to 40 businesspeople there, anywhere ranging  
2170 from Humana to an individual restaurant owner. And for an  
2171 hour and a half or so, they sat around and talked about what  
2172 the federal government should do to stimulate the economy and

2173 | job growth.

2174 |       In the course of that time, they talked about funding  
2175 | community colleges, investing in infrastructure, investing in  
2176 | R and D, other education spending, immigration reform. Only  
2177 | one person in that entire hour and a half from all those  
2178 | companies mentioned taxes, and he asked a question about  
2179 | property taxes, so obviously the federal government was not  
2180 | involved. Parenthetically, nobody else mentioned regulation  
2181 | changes.

2182 |       My question to any of you, particularly Mr. Wall, is why  
2183 | do you think that was the case?

2184 |       Mr. Wall. Why the gentleman mentioned the property  
2185 | taxes?

2186 |       Mr. Yarmuth. Why not one of them in an hour and a half,  
2187 | 35 or 40 people, ever mentioned taxes?

2188 |       Mr. Wall. Obviously, I cannot answer for those  
2189 | gentlemen. Our view is we look to invest, it is a matter of  
2190 | circumstances or factors, and taxes is a significant  
2191 | component.

2192 |       Mr. Yarmuth. I do not know why they did not, either,  
2193 | but they did not. Now there has been a conversation, many  
2194 | people have mentioned it, this issue of planning and how hard  
2195 | it is to plan your business if you are subchapter, for  
2196 | instance, and if the rate may go from 35 percent to 39.6. I  
2197 | had this conversation with a constituent of mine, and so I

2198 asked him, is that the biggest variable in your business,  
2199 that you cannot plan for the potential increase of 39.6? You  
2200 can know that is the outside that he is going to pay, and  
2201 that all the rest of the variables in your business are more  
2202 predictable than that. Would you say that in your business,  
2203 that all the rest of the variables in your business are more  
2204 than essentially 10 percent in your tax rate?

2205 Mr. Wall. To your point, the other variables in our  
2206 business are more variable than the taxes, but I think an  
2207 important point when my CFA asks me to do a discounted cash  
2208 flow on an investment, it is a five year window, and I give  
2209 them an asterisk saying that assumes the tax rate is going to  
2210 be this, so.

2211 Mr. Yarmuth. But it would not be hard to assume that  
2212 your tax rate is going to be a maximum of 39.6, and that  
2213 gives you some parameters, would it not? If you are planning  
2214 a business?

2215 Mr. Wall. That is correct. When we do analysis, we  
2216 look at the statutory rates.

2217 Mr. Yarmuth. Thanks. Dr. Rogers, you mentioned, in a  
2218 response to Mr. Honda's question, you used the term  
2219 "empirically" as to why job growth was phenomenal when rates  
2220 were higher. Do I take that answer to mean that there are a  
2221 lot of factors other than taxes that determine whether taxes  
2222 actually resulted in job, higher or lower taxes resulted in



2223 another effect? That the higher tax rate could have a very  
2224 different effect under certain other circumstances or  
2225 different effect under other circumstances? Is that really  
2226 the gist of what you were saying?

2227 Ms. Rogers. Yes. Economists talk about taxes having  
2228 two sorts of effects on economic behavior. There is the fact  
2229 because you are changing relative prices that if you cut  
2230 rates on certain forms of activity relative to others, that  
2231 you encourage people to substitute into those lower tax  
2232 activities, but then there are always income effects too, as  
2233 well, which says what are you doing to people's real incomes.  
2234 So if you are cutting taxes, you are making them feel better  
2235 off; if you are raising taxes, you make them feel worse off,  
2236 and we change our behavior. Everyone changes their behavior  
2237 if you have more income or less income. So it is hard to  
2238 predict.

2239 Mr. Yarmuth. Right. Well, I am going to tell a little  
2240 story, which is a true story. I have a brother who is in the  
2241 barbecue restaurant business. Sonny's Barbecue; I will give  
2242 him a plug. I am an investor; I have to disclose, although I  
2243 do not make the business decisions. And my brother is always  
2244 Republican because he did not want to pay as much tax, and  
2245 back in 2008, he called me, said, "You know, John, I have  
2246 decided to support President Obama this year, and all  
2247 Democrats." I said, "Well, that is great, Bob. What was

2248 | your epiphany?" And he said, "I finally decided that if  
2249 | nobody can afford barbecue, it does not matter what my tax  
2250 | rate is."

2251 | And he will tell you to this day that a marginal tax  
2252 | rate change of something of the magnitude that is being  
2253 | discussed, and he is a subchapter S, is the last thing he  
2254 | considers in making a business decision. He wants to know  
2255 | whether he can make more money, and then he will worry about  
2256 | how much taxes he pays. And he pays at the highest rate, so  
2257 | I throw that out just to validate what you said. Thank you  
2258 | very much, Mr. Chairman.

2259 | Chairman Ryan. Thank you. Mr. McClintock.

2260 | Mr. McClintock. Thank you, Mr. Chairman. Mr. Hodge, we  
2261 | talk about taxes and deficits as if they are polar opposites,  
2262 | but are not they really identical twins? Is a deficit not  
2263 | simply a future tax?

2264 | Mr. Hodge. Indeed, it is, and we are borrowing from our  
2265 | kids to the tune of \$1.5 trillion a year, which by definition  
2266 | will mean they will pay higher taxes.

2267 | Mr. McClintock. Dr. Rogers, would you agree with that?

2268 | Ms. Rogers. Yes.

2269 | Mr. McClintock. Are not taxes and deficits merely the  
2270 | only two possible ways to pay for spending? Is there any  
2271 | other way to pay for spending, other than to tax or a future  
2272 | tax?

2273 Mr. Hodge. I suppose the Fed could monetize it.

2274 Mr. McClintock. Well, but even that is a tax on the  
2275 economy, is it not?

2276 Mr. Hodge. Right. Yes.

2277 Mr. McClintock. It is a tax on those holding dollars by  
2278 reducing the value of the dollars that they hold. So those  
2279 are the only two, so we are dealing then with identical twins  
2280 here. It is not the question of taxes or deficits. It is a  
2281 question of spending. I mean, apologies to the Clinton  
2282 campaign, it is the spending stupid.

2283 We look at the Bush and Clinton administrations and the  
2284 different approaches they took. Clinton raised tax rates,  
2285 Bush cut them. The difference, though, I think, is Bush,  
2286 while he was cutting tax rates, was also increasing federal  
2287 spending dramatically by an astonishing two percent of GDP.  
2288 Clinton, while he was raising taxes, was also cutting  
2289 spending by a breathtaking three percent of GDP.

2290 When we look at all of these economic models, and I  
2291 share Mr. Pascrell's concern that the modeling seems to have  
2292 been wrong, we ought to be looking at our own experience.  
2293 Herbert Hoover increased spending dramatically, increased tax  
2294 rates dramatically, did not work out well. Roosevelt did the  
2295 same thing. Did not work out well. Harry S. Truman slashed  
2296 taxes dramatically, slashed government spending even more  
2297 dramatically, and we had the whole post-war economic boom.

2298 And we can go through each of the administrations. It seems  
2299 to me that it is the spending stoop. Your thoughts?

2300 Mr. Hodge. I believe that we are spending far more than  
2301 we can ever pay for and I do not believe that current tax  
2302 policy can ever keep up, with this level of spending,  
2303 especially health care spending. And I have looked at some  
2304 of the European experience with value added taxes and those  
2305 value added taxes are not growing fast enough to pay for  
2306 their health care spending nor their future entitlements. So  
2307 they are having to raise those rates as well, and even that  
2308 is not enough. Tax revenues will not really grow any faster  
2309 than the economy. So if you have government programs that  
2310 are growing at three or four or five times the rate of  
2311 economic growth, your tax revenues will never catch up.

2312 Mr. McClintock. So revenue is very important but the  
2313 healthy way of generating revenue is through economic growth,  
2314 in fact the only source of revenue is prosperity. Is it not?

2315 Mr. Hodge. Indeed.

2316 Mr. McClintock. Mr. Ribble touched on this, I want to  
2317 amplify on this a little bit. Who pays business taxes?

2318 Mr. Hodge. Well business taxes are paid by people, and  
2319 the same way that people pay tobacco taxes, cigarettes do not  
2320 pay tobacco taxes.

2321 Mr. McClintock. It seems to me that business taxes can  
2322 only be paid in one of three ways: by consumers, higher

2323 | prices, employees through lower wages and by investors, who  
2324 | lower earnings. Those are the 401Ks. So, really, it is not  
2325 | the middle class that bears all the business tax increases  
2326 | that we have been talking about?

2327 |         Mr. Hodge. Well, all workers, to some extent, bear the  
2328 | cost of corporate income taxes and what we have learned in  
2329 | the global economy where capital is very mobile but workers  
2330 | are not, that workers are increasingly paying or bearing the  
2331 | largest share of corporate taxes.

2332 |         Mr. McClintock. So when you increase the tax burden, in  
2333 | any way, on a business, ultimately it is paid for by  
2334 | consumers, by employees or by investors, mainly 401Ks.

2335 |         Mr. Hodge. That is correct.

2336 |         Mr. McClintock. We have looked at the enormous amount  
2337 | of money that we spend through the tax codes to bribe people  
2338 | to make decisions that they would not make if they were  
2339 | making them on their own. Just our office came up with about  
2340 | \$1.3 trillion, when you include everything. Is not that  
2341 | distorting the economy? Is that not sending dollars to their  
2342 | less productive use?

2343 |         Mr. Hodge. There is an incredible amount of what we  
2344 | call "dead weight loss" because of all of this in the  
2345 | economy.

2346 |         Mr. McClintock. So should we not be doing away with  
2347 | those but at the same time, reducing the overall tax rates to

2348 | assure that those taxes are not passed on to a middle class  
2349 | that is reeling under the economy?

2350 |         Mr. Hodge. We need to free up all of those wasted  
2351 | resources that are now going to either tax preparers or these  
2352 | unproductive activities.

2353 |         Mr. McClintock. One more quick question on the pay roll  
2354 | tax. The tax cuts in December did not affect the tax rates,  
2355 | they maintained the tax rates in place. The change is the  
2356 | payroll tax cut. Is that help to the economy?

2357 |         Mr. McClintock. I do not believe so.

2358 |         Chairman Ryan. Ms. Castor, you mind just sitting where  
2359 | Gwen was?

2360 |         Ms. Castor. Here we go. Thank you very much, thank you  
2361 | Mr. Chairman and Ranking Member Van Hollen for calling this  
2362 | hearing on tax fairness because I do not think folks at home  
2363 | think there is much fairness in the tax code right now. They  
2364 | see it as Swiss cheese, they look up at Washington and they  
2365 | think that the special interest folks who have the money to  
2366 | hire lobbyist have been able to carry the day and that those  
2367 | big special interests are not paying their fair share. While  
2368 | there are law-abiding citizens just trying to get by and pay  
2369 | the bills and pay their taxes in a fair way.

2370 |         One of the things I am hearing often is how can it be  
2371 | that the big oil companies, especially that are making the  
2372 | highest profits in the history of the globe, are receiving

2373 tax-payer subsidies. So American taxpayers are actually  
2374 subsidizing, in this day and age of growing debt and  
2375 deficits, that American taxpayers are having to subsidize  
2376 those industries. And I know my GOP colleagues have  
2377 supported that, have guarded that, but at the same time we  
2378 see American jobs going wanting. And this, frankly, could be  
2379 put to bed or used by investing in a robust jobs plan. But  
2380 just so we put some numbers behind it, over the next 10  
2381 years, American taxpayers are scheduled to pay oil and gas  
2382 companies more than \$40 billion. That is just to the big  
2383 five alone, and the big five have reported over one trillion  
2384 in collective profits over the past 10 years.

2385 Now the president's bi-partisan fiscal commission that  
2386 the corporate income tax is riddled with special-interest tax  
2387 breaks and subsidies that are badly in need of reform and I  
2388 would hold this up as the poster child for reform. These  
2389 most lucrative companies should not be receiving taxpayer  
2390 subsidies, especially when the future deficits are projected  
2391 to be so high and the GOP has put Medicare on the table to  
2392 end Medicare as we know it. That is not fair and that is not  
2393 passing the smell test at home.

2394 The fastest and most effective way to reduce the deficit  
2395 is put people back to work and address tax fairness and  
2396 failing to address this job situation will compound our  
2397 economic weakness and our debt and deficit.

2398           So I would like to ask you if we know we have got to  
2399 move forward and combine a robust jobs plan with greater  
2400 fairness in the tax code by eliminating these special-  
2401 interest loopholes, first of all, tell me, if you had to pick  
2402 one initiative to create jobs what would it be? Right now,  
2403 if you said this would be the most effective in creating jobs  
2404 right away.

2405           Mr. Wall. From my perspective Congresswoman,  
2406 fundamental tax reform. I mean we talked about special-  
2407 interest loopholes, a lot of those are corporate tax  
2408 expenditures legislated by Congress to initiate certain  
2409 economic activity. I am for simplification. Bringing down  
2410 the rate, and reducing the expenditures in a fiscally-  
2411 responsible manner.

2412           Mr. Hodge. I would concur with that. I think  
2413 fundamental tax reform, both bringing down both corporate and  
2414 individual rates while broadening the base, will do the most  
2415 for the long-term health of the economy. Ultimately, that  
2416 results in greater job creation.

2417           Ms. Rogers. I would ask the Congressional Budget Office  
2418 to come up with a list, whether it be spending increases or  
2419 tax cuts that are most stimulative to demand, and I would  
2420 pursue the ones at the top of that list, whether they be  
2421 spending increases or tax cuts, and I would commit to pay for  
2422 it by letting some of the high-end Bush tax cuts, or all of



2423 | the Bush tax cuts expire in the future.

2424 |       Ms. Castor. Okay so, as part of job creation you are  
2425 | pointing us back to the unfairness in the tax code. So I  
2426 | have highlighted one special-interest loophole that can go  
2427 | with this growing debt, the one for the big oil companies,  
2428 | \$40 billion over the next 10 years, name another one. Give  
2429 | us some guides where -- give us another loophole tax  
2430 | expenditure that could be closed.

2431 |       Mr. Wall. Congresswoman, as I have said before, it is  
2432 | very difficult for me to say that without seeing the totality  
2433 | of the package.

2434 |       Ms. Castor. Do you have a favorite out there? How  
2435 | about the gory video games? I mean, we believe in R&D tax  
2436 | credit, but do we cross a line where American taxpayers are  
2437 | subsidizing these violent, gory video games? You cannot name  
2438 | one other?

2439 |       Mr. Wall. As I said Congresswoman, to me, I am for  
2440 | simplification, bringing down the rate, and eliminating the  
2441 | expenditures.

2442 |       Mr. Hodges. I would eliminate all the so-called  
2443 | subsidies for renewable energy: windmills, solar panels, all  
2444 | of that. Actually, there is about four times as much tax  
2445 | benefits for renewable energy right now than there is for the  
2446 | quote big oil. And actually, I would eliminate, along with  
2447 | that, the tax expenditure for tax-free municipal bonds.

2448 | There is about 10 times as much benefits going to municipal  
2449 | governments through the tax code than there is through big  
2450 | oil.

2451 | Chairman Ryan. Thank you. Ms. Black.

2452 | Mrs. Black. Thank you Mr. Chairman and again,  
2453 | panelists, thank you for being here today. I know we are  
2454 | little bit over our time, and thank you chairman and ranking  
2455 | member for allowing me to get my question in here. As we are  
2456 | talking about fundamental tax reform, I have been trying to  
2457 | understand, because it is a very complicated code, as seen by  
2458 | Congressman Ribble's book here that it is quite complicated  
2459 | but I want to go to the nomenclature because we keep hearing  
2460 | words that are not defined. In particular, let me go to just  
2461 | what was talked about by Ms. Castor and when we are looking  
2462 | at definitions of whether a subsidy is the same as a tax  
2463 | credit, as a loophole, as a tax expenditure, as a deduction.  
2464 | Can each of you tell me what is the difference between the  
2465 | subsidy and what I think, if you take all those other words,  
2466 | the tax credit loopholes, expenditures and deductions, they  
2467 | seem to be in one pot, the subsidies seems to be in another.  
2468 | Can you give me a clear definition? Are all these the same,  
2469 | are they just synonymous, or do they really have a  
2470 | difference?

2471 | Ms. Rogers. Many of our tax, so-called, tax  
2472 | expenditures, which are the special preferences in the tax

2473 code are subsidies that encourage economic activity to be  
2474 shifted into those sectors that face lower effective tax  
2475 rates through the complications in the tax code. So I define  
2476 a subsidy as something that gives a preferential rate,  
2477 effective tax rate to certain industries or certain types of  
2478 households or certain forms of income or certain ways of  
2479 using income.

2480 Mrs. Black. So is the child tax credit the same as a  
2481 child subsidy?

2482 Ms. Rogers. It does not come close to really  
2483 subsidizing the cost of having children, but it does help.  
2484 It is not what I would called subsidy in terms of shifting  
2485 resources in particular sectors of the economy.

2486 Mrs. Black. Mr. Hodge.

2487 Mr. Hodge. Well, certainly the child tax return was not  
2488 intended to incentivize anything, it was just merely, purely  
2489 family tax relief. But whether we called something a  
2490 subsidy, a credit or deduction depends on what your ideal tax  
2491 base is. And for many of us, things like the tax deductions  
2492 for savings and so forth, capital gains preferences, are not  
2493 considered subsidies, because we believe those should not be  
2494 taxed in the first place, nor ideal tax base. A lot of it  
2495 does come down to what you believe the ideal is, but there  
2496 are clearly too many things in the tax code that are  
2497 intending to incentivize or benefit certain industries over

2498 others and that is clearly a violation of tax principles.

2499 Mrs. Black. Mr. Wall?

2500 Mr. Wall. Congresswoman, the nomenclature that is used  
2501 is corporate tax expenditures. My view is Congress  
2502 legislating incentives to encourage certain types of  
2503 behavior. Section 199 encouraged domestic manufacturing, so  
2504 I used the terminology incentive.

2505 Mrs. Black. I do think, Mr. Chairman, that maybe that  
2506 would be something good for us to have, is a list of some of  
2507 these definitions of the words that we throw around so that  
2508 we have a very clear idea about what we are really talking  
2509 about. And I know I have very little time left, but I want  
2510 to go to another group that we continue to hear, and yet I do  
2511 not know that I know for sure what the definitions of that  
2512 really is. When we talk about the rich or the wealthy, or  
2513 millionaires or billionaires, or poor, do we have clear  
2514 definitions that fit into the current codes that as we do  
2515 reform, we have a clear idea about definitions of those words  
2516 as well.

2517 Ms. Rogers. Well there is no standard definition for  
2518 who is rich or middle class.

2519 Mrs. Black. Okay, so when we hear folks talk about  
2520 taxing the rich, or the wealthy, I mean, millionaires and  
2521 billionaires are a little easier to define. If you are a  
2522 millionaire, you are a millionaire. If you are a

2523 | billionaire, we can say here is your income, we know that.

2524 |       So when we talk about the rich, when we talk about the  
2525 | wealthy, when we talk about the poor, it seems that it sets  
2526 | up a lot of the emotional feelings and brings about feelings  
2527 | about whichever side, class warfare or someone feeling like  
2528 | they are being singled out, they have been successful.

2529 | Again, definitions here do not seem to be clear as we move  
2530 | forward with how we reform our tax code in knowing which  
2531 | poor, wealthy, whatever.

2532 |       Mr. Hodge, do you want to speak to that really quickly?  
2533 | I know we do not have much time.

2534 |       Mr. Hodge. I think we need to make a distinction  
2535 | between middle class and middle income. Middle class is a  
2536 | values system of which about 99 percent of all Americans  
2537 | believe that they are in. The middle income is a narrow  
2538 | definition of what middle income is. But most of us believe,  
2539 | and I think most of us rightly think of ourselves as middle  
2540 | class and that is a whole different thing.

2541 |       Mrs. Black. Mr. Wall. Well, Mr. Chairman, I guess I am  
2542 | out of time.

2543 |       Chairman Ryan. Lunch is coming up. Ms. Kaptur.

2544 |       Ms. Kaptur. Thank you, Mr. Chairman. What America  
2545 | really needs is a pro-jobs in the U.S. Tax reform effort.  
2546 | From the figures I have, I am going to put some of these on  
2547 | the record, it has been a great year for corporate America.

2548 Caterpillar's second quarter earnings shot up 44 percent to  
2549 one billion. General Electric's second quarter earnings were  
2550 up 21 percent, 3.75 billion. Mr. Wall, Case New Holland has  
2551 been no exception, your company had another great quarter.  
2552 Hosted in July, profits show your net sales grew by 24  
2553 percent and you brought in net sales of 4.9 billion. I mean,  
2554 you have got to be proud of that. If we look at big oil, it  
2555 is the same. I mean, BP made 5.6 billion, Chevron's profit  
2556 7.7 billion, Exxon, another 10.7 billion.

2557 Now, we are told that these companies are the job  
2558 creators, so my question is where are the jobs being created?  
2559 Last month, there was zero private sector job growth.

2560 According to Bureau of Labor Statistics, there are 3.2  
2561 million job openings, different kinds, around our country,  
2562 but 14 to 24 million people who are unemployed, who are  
2563 discouraged, are working thee part-time jobs and frankly,  
2564 burned out, I have these people that I represent, I meet them  
2565 all the time. We are being told now we need to cut taxes on  
2566 companies despite their robust earnings and their disinterest  
2567 in hiring in our country. Maybe some of the witnesses missed  
2568 the reporting recently that GE paid nothing in taxes. And I  
2569 must question, how do you cut taxes of companies that pay  
2570 nothing? This is a really interesting math problem.

2571 So, I think the system is somewhat unfair to the average  
2572 citizen, in fact, very unfair. And it is unfair to small

2573 businesses and those who do pay their fair share. Tax  
2574 avoidance is not just a factor of one company. In 2009 and  
2575 2010 the six largest banks that got America's economy down,  
2576 including Goldman Sachs, Wells Fargo, Bank of America, and  
2577 JPMorgan Chase paid an effective tax of 11 percent of their  
2578 pre-tax earnings. And Goldman raked in \$9.6 billion in  
2579 profit. Its CEO received \$64 million in compensation, he is  
2580 willing to admit. Jamie Diamond at JPMorgan Chase earned  
2581 \$70.3 million as his bank raked in over \$17 billion. Yet we  
2582 live in a world where funds managers like Warren Buffet point  
2583 out they pay at a lower tax rate than their secretaries. Mr.  
2584 Hodge, in your testimony, you claim we should lower U.S.  
2585 statutory tax rates for corporations. I assume you  
2586 acknowledge the great disparity between what a few companies  
2587 on Wall Street pay and the tax rates paid by small businesses  
2588 in places like I represent. Would you support an effective  
2589 tax rate where those companies would pay the same, the  
2590 largest financial firms, the GE's of the world, as their hard  
2591 work pays in my district? Or the bakeries, Strom's bakery?  
2592 All these different companies. I assume you are not arguing  
2593 that those who have learned to not pay their fair share  
2594 should be rewarded by allowing them to do so.

2595         And then, you could wait a second to answer that  
2596 question. Mr. Wall, I noticed that your company employs over  
2597 10,000 people and I hope you agree that job creation needs to

2598 | be our number one priority. Your company's CEO testified  
2599 | before the House Transportation and Infrastructure Committee  
2600 | last year that every billion dollar spent on infrastructure  
2601 | projects by the government creates about 18,000 jobs. Do you  
2602 | agree with your company's assessment? Do you believe we need  
2603 | to take on the deficit by growing the economy through  
2604 | investment and infrastructure in useful public works? So,  
2605 | first, Mr. Hodge, please.

2606 |         Mr. Hodge. Well, thank you, Congresswoman. I do not  
2607 | believe that there General Electric represents corporate  
2608 | America anymore than I think Leona Helmsley represents all of  
2609 | us. There are always going to be tax payers, private,  
2610 | personal, corporate that can configure themselves in such a  
2611 | way to minimize their tax burden. But I can look at the  
2612 | overall IRS data, in fact the tax foundation released a study  
2613 | last week looking at actual corporate IRS data. And we find  
2614 | that the effective tax rate for all corporations in America  
2615 | over the last 18 years is averaged around 26 percent. That  
2616 | is after taking all their credits and deductions and  
2617 | loopholes and everything else. And that does not count the  
2618 | taxes they pay abroad.

2619 |         Ms. Kaptur. Does that include hedge funds, sir?

2620 |         Mr. Hodge. It includes all corporations.

2621 |         Ms. Kaptur. Do they not pay an 11 percent rate?

2622 |         Mr. Hodge. In some cases, some hedge funds may pay, if



2623 | you are talking about carried interest, which is a capital  
2624 | gain. They are paying at a 15 percent capital gains rate.

2625 | Ms. Kaptur. But the hardware in my neighborhood, they  
2626 | pay a 35 percent rate, what is fair about that?

2627 | Mr. Hodge. That is the statutory rate which all  
2628 | corporations in America pay, whether they are C corps or S  
2629 | corps. The top statutory rate is 35 percent for all of us.

2630 | Ms. Kaptur. You know the ones that have the big guns  
2631 | here in Washington always seem to push on it, and they make  
2632 | the biggest profits and the other businesses struggle out  
2633 | there.

2634 | Chairman Ryan. Thank you, just in the interest of time,  
2635 | and Mr. Ryan. Not this Mr. Ryan, that Mr. Ryan. Thank you.

2636 | Ms. Kaptur. Mr. Chairman, excuse me, could I ask the  
2637 | unanimous consent that Mr. Wall answer my question on  
2638 | infrastructure for the records?

2639 | Chairman Ryan. Without objection.

2640 | Mr. Ryan of Ohio. Thank you, Mr. Chairman. You guys  
2641 | agreed that deficits are future taxes? You guys all agreed  
2642 | that deficits are future taxes. So, is high unemployment  
2643 | inevitably then a future tax? If we have high unemployment,  
2644 | we have deficits and so therefore at some point we are going  
2645 | to have future taxes, right?

2646 | Ms. Rogers. In that sense, yes. In terms of the  
2647 | economy and economic growth, yeah.

2648 Mr. Ryan of Ohio. Mr. Hodge, thank you.

2649 Mr. Hodge. Inevitably, we are going to be paying higher  
2650 taxes because right now, no amount of revenue is catching up  
2651 to all of the spending that we are doing.

2652 Mr. Ryan of Ohio. No, I am just saying, in general, if  
2653 deficits lead to higher taxes, high unemployment inevitably  
2654 leads to deficits, so deficits lead to higher taxes so high  
2655 unemployment leads to higher taxes, right?

2656 Mr. Hodge. Okay.

2657 Mr. Ryan of Ohio. Is that right? Am I wrong?

2658 Mr. Hodge. Sure. No, that is a complicated argument,  
2659 but I will go with it.

2660 Mr. Ryan of Ohio. It does not seem very complicated.  
2661 If we have high unemployment, we have less revenue going into  
2662 the Treasury.

2663 Mr. Hodge. Right, we have fewer people working, fewer  
2664 people paying taxes, ergo, eventually we are going to have to  
2665 make up the difference.

2666 Mr. Ryan of Ohio. Okay.

2667 Mr. Wall. Congressman, I agree. Jobs, number one  
2668 priority. I am advocating corporate taxes reform would be  
2669 stimulative to the economy.

2670 Mr. Ryan of Ohio. So, Mr. Wall, you talked about tax  
2671 rates are a contributor to your decisions that you are  
2672 making, right? Are not consumer demand and consumer spending

2673 also a big part of that?

2674 Mr. Wall. Absolutely, Congressman. As I mentioned, it  
2675 is a myriad of factors: logistics, quality of labor, where is  
2676 the market demand, taxes.

2677 Mr. Ryan of Ohio. High unemployment wages being  
2678 stagnant, low consumer spending equals you are less inclined  
2679 to then make investments. No one is going to buy your  
2680 product. It just makes sense.

2681 Mr. Wall. I will let my colleagues answer the macro  
2682 part of it. For our business agricultural equipment is doing  
2683 well, so we have the demand and we are expanding capacity and  
2684 jobs.

2685 Mr. Ryan of Ohio. Regardless of the tax rate.

2686 Mr. Wall. No, actually as I was trying to illustrate in  
2687 my written testimony, the United States is not a competitive  
2688 regime. We look to expand capacity around the globe, taxes  
2689 as I mentioned, is one of the factors.

2690 Mr. Ryan of Ohio. Let me just ask Mr. Wall and Mr.  
2691 Hodge. Are we in a liquidity trap now in our country?

2692 Mr. Hodge. In a liquidity trap? To some extent,  
2693 certainly. But I think it comes back to the demand side, in  
2694 which if no one is buying, if there is not market, there is  
2695 no prospects of long-term consumer demand. People are just  
2696 going to sit and wait, and wait for the economy. Even if you  
2697 freed up borrowing, if they do not feel like they can expand

2698 to meet whatever demand, then they will not.

2699 Mr. Ryan of Ohio. But if people went back to work, for  
2700 example, we have a 20 percent unemployment in construction  
2701 trades right now. If we got that down to five, six, even the  
2702 national average, nine or 10, would that help us get out of  
2703 this liquidity trap?

2704 Mr. Hodge. I do not know if any one sector can spur  
2705 that.

2706 Mr. Ryan of Ohio. Of course it would not be just one  
2707 sector. If we got that number down significantly, and it is  
2708 a large portion, and we hired those people, would that not  
2709 help us get out of this mess we are in right now?

2710 Mr. Hodge. Well, I would like to see all sectors move  
2711 up.

2712 Mr. Ryan of Ohio. Well, I would too, obviously.

2713 Mr. Hodge. Well, I do not know how one would spur one  
2714 industry over another.

2715 Mr. Ryan of Ohio. Well, we can have a more direct  
2716 effect from our end on putting people back to work, if we  
2717 have a \$2 trillion infrastructure deficit in the country.  
2718 Work has to get done.

2719 Mr. Hodge. Look, the Japanese tried to build  
2720 infrastructure in order to try to stimulate their economy and  
2721 it simply did not work. And I think that gold plating the  
2722 nation's highways is just not necessary. Someone has to pay

2723 | for that eventually right?

2724 |         Mr. Ryan of Ohio. Yeah. So why not pay for it now?

2725 | While we have high unemployment. Because high unemployment

2726 | leads to deficits and deficits lead to higher taxes. It

2727 | seems to me it would be better for us. We end up paying

2728 | lower taxes if we made these investments now because we are

2729 | going to have to pay higher taxes anyways, because there is

2730 | unemployment and unemployment leads to deficits and deficits

2731 | lead to higher taxes so the key to me to keep our taxes low

2732 | would be to get unemployment down.

2733 |         Mr. Hodge. I hate to see our kids drive on nice

2734 | highways but not have jobs.

2735 |         Mr. Ryan of Ohio. I have 80 bridges in my district that

2736 | are deficient, dangerous, all across the country. This is

2737 | not a waste of money, this needs to get done anyway. So we

2738 | are not gold-plating any highways. Come to Ohio, nothing is

2739 | gold-plated, nothing will be. We are just tried to patch the

2740 | potholes up.

2741 |         Chairman Ryan. Thank you, Mr. Ryan.

2742 |         Mr. Ryan of Ohio. Thanks.

2743 |         Chairman Ryan. This was a fantastic hearing, I think a

2744 | lot of members enjoyed the participation and I want to thank

2745 | our three witnesses for your indulgence from going from 10:00

2746 | until past noon. We appreciate it and this hearing is

2747 | adjourned.

2748

[Whereupon, at 12:34 p.m., the Committee was adjourned.]